

# Capital Taxation and Entrepreneurship

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## Abstract

Policymakers often want to encourage entrepreneurial activity. Commonly, they do this through preferential tax rates on business income, which come with a substantial tax revenue cost. We develop a dynamic model of business ownership to study the effects of tax policy on small businesses. The model allows for a range of responses – including entry, exit, investment and incorporation – to a rich set of tax incentives. We incorporate observed and unobserved heterogeneity to account for the wide variation in the small business population, and exploit tax changes to help identify the costs of switching between legal forms. We show that policies that target specific aspects of small business behaviour, as opposed to broadly applied lower tax rates, increase investment *and* tax revenue, while reducing income shifting and distortions to the choice of legal form. For example, combining the removal of preferential rates of capital gains tax for business owners with tax deductions for new equity investments increases small business investment by 2.5% and tax revenue from this group by 2.4%.

**Keywords:** taxation, entrepreneur, small business, capital gains

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# 1 Introduction

Business owners are a large and increasingly important part of the workforce in many countries.<sup>1</sup> Small businesses are widely perceived to be drivers of growth,<sup>2</sup> and yet many do not employ people or invest in capital. Governments frequently want to boost entrepreneurial activity – which may be underprovided both because of market failures and distortions to investment common to many tax bases. Often, policymakers do this via preferential tax rates on business income. But these lower rates encourage income shifting and relabelling, leading to substantial tax revenue costs and limiting the ability to redistribute from rich to poor.<sup>3</sup> Nonetheless, policymakers’ interest in raising capital income tax rates is tempered by concerns about the impact this would have on investment and entrepreneurship.

In this paper, we develop a dynamic model of business ownership to study the effects of tax policy on small businesses. The existing literature has identified a variety of important ways that business owners respond to taxation, including entry, exit, investment and incorporation.<sup>4</sup> Most papers focus on one or two of these margins – we advance the literature by jointly modelling all of these dimensions in a dynamic framework. The dynamics are crucial for many reasons, including the fact that returns to business ownership are uncertain and many policies (such as preferential rates of capital gains tax) influence behaviour across time. We use rich, novel administrative data on UK small businesses to estimate the model, allowing for observed and unobserved heterogeneity to reflect the large variation in small business activities. An important feature of the model are the costs associated with starting a business and incorporating – we identify the distribution of these switching costs by exploiting variation from tax changes over the period we study. We use the model to study the long-run effects of reforms and the channels through which they operate. Policies that target specific aspects of small business behaviour, as opposed to broadly applied lower tax rates, increase investment *and* tax revenue, while reducing income shifting and distortions to the choice of legal form. For example, combining the removal of preferential rates of capital gains tax for business owners with tax deductions for new equity investments raises small business investment by 2.5% and tax revenue from this group by 2.4%.

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<sup>1</sup>Small business owners make up 15% of the UK workforce (Cribb et al. (2019)), and over half of US business income accrues to sole proprietorships, partnerships and S-corporations (Cooper et al. (2016)).

<sup>2</sup>Haltiwanger et al. (2013) show that young firms tend to grow faster than incumbents, and Haltiwanger et al. (2017) document that start-ups account for about 40% of aggregate growth in total factor productivity.

<sup>3</sup>Top earners get a greater share of their income from business ownership (see, Smith, Yagan, Zidar, and Zwick (2019) and Pope, Joyce, and Roantree (2019)) than the middle of the distribution.

<sup>4</sup>For example, MacKie-Mason and Gordon (1997), Goolsbee (1998) and Tazhitdinova (2020) study tax-motivated incorporation; Gordon and Slemrod (2000), Alstadsæter and Fjærli (2009), le Maire and Schjerning (2013), Harju and Matikka (2016) and Miller, Pope, and Smith (2020) document income shifting; and Gentry and Hubbard (2000), Cullen and Gordon (2007), Devereux and Liu (2015), Yagan (2015), Chen et al. (2019) and Moon (2020) assess investment and risk-taking.

We begin by presenting several stylized facts on small businesses and how they are taxed. We illustrate these with rich microdata from the company accounts and corporate tax records of UK small businesses, matched to the personal tax records of their owners. Although we focus on the UK, we argue these facts are true more generally. Three broad patterns stand out. First, there is wide variation in the economic activities of small businesses. Although some make substantial capital investments, more than half invest nothing. Those businesses that invest tend to be longer-lived and more likely to engage in innovative activity. Second, there are significant differences in the tax treatment and characteristics of different legal forms. For example, the owners of incorporated businesses (which we also describe as “owner-managers”) face lower tax rates and have more flexibility to shift income intertemporally than the owners of unincorporated businesses (the “self-employed”). There are also non-tax differences, with incorporation offering limited liability but having higher reporting and compliance requirements. Third, small business owners are highly responsive to tax incentives, with legal form and taxable income sensitive to tax changes.

Informed by these facts, we develop a dynamic model to study the effect of tax policies on small businesses and the channels through which they operate. Individuals maximise an intertemporal utility function by choosing whether to start a business and its legal form, investment in capital and their own labour supply, as well as consumption and saving in personal and company assets. Dynamic considerations affect various aspects of these decisions. First, the choice of an owner-manager to save in either a personal or company asset depends on the tax rate they expect to face when they liquidate their company in the future. Second, individuals make choices based not only on their productivity today, but also on how they expect it to evolve in future. Third, there are fixed costs associated with starting a business and incorporating, which means that legal form cannot be costlessly re-adjusted each period. Fourth, business owners face borrowing constraints so have an incentive to ensure they have sufficient assets to invest in productive capital.

Not all small business owners are entrepreneurs, and it is widely recognised that measuring entrepreneurial activity is challenging, as well as infeasible for the purpose of administering tax policy. We allow for rich heterogeneity across small businesses, which allows us to study the impact of policy reforms on different subgroups. We follow the approach of Bonhomme et al. (2021) and use a k-means clustering approach to group business owners into latent “types” and then estimate the model parameters separately by the types. Based on the empirical evidence and the theory underpinning the model, we cluster on the individual’s mean (over the time they are in the sample) profit and mean investment as a share of mean profit. This gives a parsimonious grouping that captures key dimensions of variation. For example, at one extreme are low profit, self-employed business owners who

invest little (such as cleaners).<sup>5</sup> At the other extreme are high profit, low investment businesses, who are predominantly owner-managers and are concentrated in business services (e.g. IT consultants). In the middle are individuals who do the most investment, and are more likely to be in manufacturing and agriculture.

We calibrate a number of parameters using data and existing evidence, and then use the method of simulated moments to estimate the remaining parameters. We use a range of moments to help identify the parameters, including some that capture changes in behaviour under different tax environments. For example, we use the rise in incorporation rates associated with a 0% starting rate of corporation tax in the early 2000s to help pin down the distribution of incorporation costs.<sup>6</sup> We estimate considerable costs to incorporation – these are higher than would be estimated in a static framework that does not account for the tax benefits to profit retention. We also estimate substantial persistence in the shocks to business owner productivity. We validate the model using evidence on the impact of tax changes that are not directly targeted in estimation. For instance, the model predicts that owner-managers' taxable income is much more responsive than company profit to the introduction of higher tax rates on incomes above £100,000 introduced in 2011, which is in line with difference-in-differences estimates of the impact of this reform.

We use the estimated model to study the implications of policy choices and the channels through which they affect behaviour. We conduct counterfactual reforms that highlight the effects of two distortions common to many tax systems and central to current policy debates. We also consider how to design policies targeted at credit constraints – a key market failure – if policymakers wish to actively encourage entrepreneurship.

A common policy to encourage small business start-ups and investment is offering lower tax rates on business income, including dividends, profits from self-employment, and capital gains on business assets.<sup>7</sup> These preferential rates can be accessed even if the business profits entirely reflect the labour returns of the owner. They distort choices over legal form and the intertemporal allocation of resources, and create inequities, yet policymakers are often reluctant to remove them because they fear it will reduce investment. We show that removing the preferential rate of capital gains tax (CGT) for business owners over our period of study leads to no change in the total number of businesses, only switching in

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<sup>5</sup>The existence of a long tail of low productivity, small firms has been documented in both developed (Andrews et al. (2016)) and developing (Hsieh and Olken (2014)) countries.

<sup>6</sup>This reform is also studied by Tazhitdinova (2020) in a static framework. We use the variation in rates to help pin down the distribution of incorporation costs in a dynamic model, explicitly accounting for volatility in profits, the importance of retained profits and the forward looking nature of business owners' choices.

<sup>7</sup>In the UK "Entrepreneur's Relief" allowed people to claim a lower 10% rate of capital gains tax on the disposal of business assets from 2008 through to 2020. In the US, the qualified small business stock exclusion allows small business owners to exclude up to 100% of federal capital gains tax upon the sale of stock.

business legal form.<sup>8</sup> The entry decision is inelastic with respect to the capital gains tax rate because the vast majority of owner-managers prefer running an *unincorporated* business to not running one at all – this is because only a small fraction of owner-managers get non-tax benefits from incorporation. Aggregate investment is also inelastic, because relatively few of the small businesses affected make substantial investments. We find that removing this preferential CGT rate increases the tax revenue raised from small businesses by 3%, 35% of which comes from the top 1% of business owners.

Many tax systems, including those in the UK, US and most of Europe, have tax bases that discourage new equity financing. The “equity bias” is particularly relevant for small companies that may struggle to borrow. Our model takes seriously the incentives created by both the corporate and personal tax bases, which allows us to consider the implications of this distortion. We show that reducing the bias against new equity financing leads to large increases in small business investment, the bulk of which comes from high investment business types. Implementing this reform using a cashflow approach – i.e. allowing owner-managers an upfront deduction against personal tax for new equity investments – has the additional advantage of relaxing the credit constraints faced by some businesses owners. We find larger increases in investment for those businesses who were credit constrained in the pre-reform world.

Combining the removal of the preferential rate of CGT with deductions for new equity investments increases tax revenue *and* aggregate small business investment. Removing the preferential rate reduces distortions to the choice of legal form and the intertemporal allocation of resources. It is also progressive, reducing the tax break that high profit owners get from taking income as capital gains, and improves equity by reducing the disparities between tax paid by people on similar incomes but operating through different legal forms. Around 40% of high income business owners, many of whom primarily receive disguised labour income, are worse off under such a reform, but, importantly, were previously being *subsidised* by the tax system (relative to the self-employed or employees with the same income). The small fall in aggregate investment induced by removing preferential rates is more than offset by adjustments to the tax base, which reduce the distortions to investment financed with new equity. Around 70% of those individuals who run high investment small businesses are better off under such a reform package.

The reforms discussed so far relate to removing distortions inherent to many tax systems. If there are market failures, policymakers may wish to actively subsidise some forms of business ownership. In this case, it is important that the policy is effectively targeted at

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<sup>8</sup>In the March 2020 Budget Entrepreneur’s Relief was renamed “Business Asset Disposal Relief” (BADR), which limited the total amount of lifetime gains to £1 million. We consider reforms to the system in place over 2002-14, and do not account for the implications of the new lifetime limit introduced by BADR.

the source of the market failure. We consider the effect of investment “start-up” subsidies for new businesses aimed at relaxing credit constraints. Even relatively small subsidies (up to £1000) lead to more individuals starting high investment type businesses. On the intensive margin, we find that there is almost perfect crowd-out of the subsidy for credit unconstrained businesses. However, the increase in investment for credit constrained businesses is substantial and in excess of the subsidy, as higher profits are subsequently reinvested. These start-up subsidies and the upfront deductions for new equity affect different parts of the distribution of small business investment. The subsidies do not affect the *marginal* incentive to invest for credit unconstrained businesses, which means that they lead to smaller increases in aggregate investment than a revenue-equivalent deduction for new equity. However, because the subsidies are lump-sum, they make trying business ownership possible for those with very low levels of assets.

We contribute to various strands of the literature. This includes the papers that study the effect of the tax system on various business outcomes summarised in footnote 4. We develop a model that allows for different response margins that the existing literature has highlighted as important, and use quasi-experimental tax variation to help identify the parameters of the model. The model allows us to estimate the long-run effects of reforms, which are particularly important in this setting, and can be challenging to estimate using quasi-experimental variation and reduced-form techniques (Sarin et al. (2021)).

We also contribute to the literature that develops and estimates structural models of entrepreneurship and business ownership.<sup>9</sup> As in Evans and Jovanovic (1989), Cagetti and De Nardi (2006, 2009), Jones and Pratap (2020), we account for the effect of credit constraints on small business entry and investment. We allow for heterogeneity across types of businesses, a fact also highlighted as important by Humphries (2019). Relative to these papers,<sup>10</sup> we model a rich set of tax incentives, which allows us to study the impact of personal and corporate tax reforms (to rates and the base) on the choices made by small business owners.<sup>11</sup> We account not only for “real” responses but also avoidance behaviours, such as income shifting and relabelling – these avoidance behaviours result in substantial costs of poorly targeted tax policies.

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<sup>9</sup>In contrast to the literature on firm dynamics (e.g. Hopenhayn and Rogerson (1993), Campbell (1998), Sterk et al. (2021)), we focus on the lifecycle problem of an *individual* choosing how to supply their labour and whether to invest in their own business to boost their profits. This allows us to study the effect of tax policy on choices made by small business owners, many of whom never invest anything.

<sup>10</sup>Others include Catherine (2017), which highlights the importance of non-pecuniary benefits of business ownership and entrepreneurial learning. Hamilton et al. (2019) and Levine and Rubinstein (2017) provide evidence on the importance of traits and personality in self-employment.

<sup>11</sup>McGrattan (2012), shows how accounting for a range of capital taxes (not just those on business profits) affects the conclusions about the impact of fiscal policy on the Great Depression and subsequent recovery.

Other papers have discussed the design of taxes for small businesses. Mirrlees et al. (2011) argued that the taxation of small business should be reformed so that: (i) there is no tax on marginal investments (including no differences across financing source) and (ii) overall marginal tax rates are aligned across different forms of income. Our paper quantifies the distortions created by current tax policy. We show that by removing just one distortion from the tax base and one form of preferential rate for business owners it is possible to improve efficiency (aggregate investment rises and income shifting across tax bases and time falls) and equity (tax revenue increases, disproportionately from high earners, and horizontal equity improves).

The rest of the paper is structured as follows. In the next section, we present a set of stylized facts on small businesses and how they are taxed. In Section 3 we set out a dynamic model of business ownership, and in Section 4 we present our estimates of the model. In Section 5 we conduct a series of counterfactual experiments, and a final section concludes. Several appendices provide further detail.

## 2 Stylized facts on small businesses

We begin by presenting several stylized facts on small businesses and how they are taxed. We illustrate these with data and examples from the UK, but highlight that these patterns are often true more generally. These facts inform our modelling choices and the counterfactual reforms that we study.

*Data.* We use data on small businesses in the UK over the period 2001-16. We combine information from three sources: personal tax records, corporate tax records, and company accounts.<sup>12</sup> All small business owners are required to submit a personal tax return. These data provide information on: the individual's taxable income (amount and whether it is from salary, self-employment, dividends, or capital gains); whether the individual is self-employed or incorporated (whom we also describe as "owner-managers"); age and sex. We also have information on business turnover, profit, use of capital allowances for investment spending, industrial classification, and, for companies, the number of directors and shareholders, company assets and liabilities. We focus on the 90% of the self-employed who are sole proprietorships (i.e. excluding partnerships) and the 70% of incorporated businesses that have two or fewer directors and shareholders. This is to avoid the complications of

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<sup>12</sup>The personal ("self-assessment data") and corporate tax records ("CT600") are filed at the UK tax authority (HM Revenue & Customs (HMRC)), and the company accounts data is provided by Bureau van Dijk, specifically *Financial Accounting Made Easy* (FAME).

modelling more complex ownership structures.<sup>13</sup> Further details on the data are provided in Appendix A.

## 2.1 Most small businesses exit quickly and invest little

There is a great deal of heterogeneity in the small business population, which includes low-income “gig economy” workers, high-income individuals primarily selling their labour, as well as those making substantial investments.

Small businesses experience a high degree of churn. Cribb et al. (2019) use the same data as us to show that exit rates among small businesses are high. For example, 20% of newly established self-employed businesses stop trading after exactly one year and 60% have ceased trading by their fifth year. Unsurprisingly, more profitable businesses are less likely to exit. Businesses that invest, conditional on profit, are also less likely to exit than non-investment businesses. This is consistent with the findings in Humphries (2019), who highlights that many self-employment spells are short, most do not involve substantial investments and those that invest tend to be longer-lived. A report by the OECD (2017) finds that the churn rate (the sum of birth and death rates) among enterprises which employ at least one person is around 20%; it is likely higher among businesses with no employees.

Table 2.1: *Top 10 industries*

|                                | (1)      | (2)      | (3)  | (4)    | (5)   | (6)        | (7)  | (8)  | (9)  |
|--------------------------------|----------|----------|------|--------|-------|------------|------|------|------|
|                                | % of     | % within |      | Median |       | Investment |      |      |      |
|                                | business | industry |      | profit |       | Median     |      | Mean |      |
|                                | owners   | SE       | OM   | SE     | OM    | SE         | OM   | SE   | OM   |
| Construction                   | 23.8     | 93.4     | 6.6  | 11749  | 30872 | 0          | 0    | 367  | 3020 |
| Business services              | 23.2     | 81.5     | 18.5 | 4954   | 50987 | 0          | 0    | 302  | 1321 |
| Retail                         | 9.1      | 93.7     | 6.3  | 5157   | 27442 | 0          | 334  | 265  | 2769 |
| Domestic services              | 6.8      | 99.7     | 0.3  | 5579   | 19778 | 0          | 0    | 197  | 2111 |
| Medical                        | 6.5      | 94.8     | 5.2  | 6095   | 51757 | 0          | 42   | 420  | 2226 |
| Transport                      | 5.9      | 90.8     | 9.2  | 7735   | 28366 | 0          | 303  | 648  | 3806 |
| Wholesale                      | 5.0      | 99.2     | 0.8  | 5776   | 21869 | 0          | 0    | 581  | 2180 |
| Manufacturing                  | 3.1      | 91.9     | 8.1  | 6078   | 34035 | 0          | 589  | 514  | 4213 |
| Agriculture, mining, utilities | 2.5      | 94.6     | 5.4  | 6303   | 26066 | 0          | 2354 | 1947 | 6545 |
| Other/missing                  | 14.0     | 67.7     | 32.3 | 5000   | 35039 | 0          | 0    | 431  | 2270 |

Notes: Column (1) shows the percentage of business owners in each industry. Columns (2) and (3) show the percentage of business owners that are self-employed or owner-managers within each industry. Columns (4) and (5) show the median annual profit for the self-employed and owner-managers within each industry. Columns (6)-(9) show the median and mean annual investment spending for the self-employed and owner-managers. All statistics are computed for 2014.

Source: Authors’ calculations using HMRC administrative datasets.

<sup>13</sup>We include companies with two or fewer directors and shareholders because, until 2006, there was a requirement that companies have a company secretary, who was often also a director. There are also strong incentives to use the company to split income with a spouse – for around 2/3 of two director-shareholder companies, the shareholders share the same last name.



Table 2.1 shows the distribution of small business owners in the UK across industries. Just under half operate in either the construction or business services sectors. The most profitable business owners are those in business services and the medical sectors. Investment is highly skewed, with the median self-employed business in all industries reporting zero investment, and only owner-managers in the retail, transport, manufacturing, and agriculture sectors having median investment of more than £100. Mean investment is higher, although there is still a great deal of variation across sectors – mean investment is 25% of median profit for those owner-managers in agriculture, compared with 2.5% for those owner-managers in business services. The income of small business owners is therefore inherently “mixed”, reflecting returns to their labour and any capital investments they make.

Understanding the nature of variation in the activities of small businesses and how they are affected by policy is important for tax design. There is no perfect way to measure entrepreneurial activity – different measures will capture aspects of behaviour that might be considered “entrepreneurial”. However, some aspects of behaviour may be more subject to market failures. For example, there may be under-provision of small business capital investment because of credit constraints and the inability to completely insure risky investments. Another possibility is that the trial of new products and services creates positive spillovers. We do not observe measures of innovation in the tax records. We instead use survey data collected by the UK’s business department to describe this element of small business activity.<sup>14</sup> Around 70% of small businesses have no plans to launch new products and services in the next three years.<sup>15</sup> However, among the 25% of small businesses that plan on investing, more than half of these also plan to launch new products or services. This suggests that capital investment is correlated with innovative activity by small businesses.

## 2.2 Incorporation often brings tax breaks, but also comes with costs

In most countries, there are different legal forms through which business owners can choose to operate. There are common differences in the way that these are taxed. The OECD (2015) surveys the taxation of small businesses and finds that, *“many of the tax systems examined provide incentives to incorporate and to distribute income in the form of capital, particularly as capital gains.”* Notably, incorporated businesses are taxed under the corporate tax system, with income that is distributed to owners taxed under the personal tax system. In many cases, there is scope for owners of incorporated businesses to shift personal taxable income across time, because it is taxed at a personal level only when it is withdrawn from com-

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<sup>14</sup>See Appendix A for details.

<sup>15</sup>This is consistent with Hurst and Pugsley (2011), who use survey data to show that few small business owners intend to bring a new idea to market or to enter an unserved market.

pany.<sup>16</sup> In contrast, the profits of unincorporated businesses are taxed at the personal level in the year that the income is generated. Effective tax rates are often lower for incorporated business owners, and, because they can shift income intertemporally, they can more easily access preferential capital gains tax rates (available only on business sale or liquidation). Appendix B provides more details on the UK taxation of small businesses.

Businesses can, and do, switch between legal forms during their lifecycle. Table 2.2 presents descriptive statistics for UK small businesses over the period 2001-16. Of the 11 million people who were business owners at some point, 10% had a period of self-employment followed by incorporation.<sup>17</sup> Among this group, people spend, on average, 3.5 years in self-employment, with a further 4.1 years as an owner-manager. 12% were exclusively incorporated and the remaining 78% were exclusively self-employed.

There are considerable differences in the profits, investment and industry composition across legal forms.<sup>18</sup> Almost 20% of people in the business service sector are owner-managers, compared with under 0.5% of those in domestic services. The exclusively owner-manager group have the highest taxable income, receiving £39,400 per year, on average, with the exclusively self-employed making substantially less, receiving only £11,200, on average.<sup>19</sup> Those that transition from self-employment to incorporation have lower taxable income than those that are exclusively owner-managers, but have higher year-on-year growth in both legal forms. The self-employed who go on to incorporate grow at 10.3% per year, compared with 7.3% for the self-employed who never incorporate. Once they incorporate, these individuals continue to have higher growth, at 5.8%, than owner-managers who were never previously self-employed. This suggests that fast growth early in the business lifecycle may play a role in the decision to incorporate.

The bottom panel describes the sample of small business owners active in 2014. We further distinguish between the sample of owner-managers whose personal tax records are matched to the corporate tax records of their companies. This match allows us to observe the profits and investment decisions of incorporated small businesses, which otherwise would not be observable from the owner-manager's personal tax record.<sup>20</sup> In line with higher taxable income, the annual profit of owner-managers is substantially higher than for the self-employed (in Appendix A we plot the distributions of these variables). Columns (5) and (9) show the average within-business owner standard deviation in taxable income

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<sup>16</sup> An exception are S-Corporations in the US, which are taxed on a pass-through basis.

<sup>17</sup> Only a small fraction of business owners move from incorporation to self-employment; we therefore focus on moves only from self-employment to incorporation.

<sup>18</sup> Levine and Rubinstein (2017) also document key differences in the characteristics of those that start incorporated and unincorporated businesses.

<sup>19</sup> Taxable income includes income from all sources, not just income from business ownership.

<sup>20</sup> For more details of the match, see Appendix A and Miller, Pope, and Smith (2020).

and profits. Profits are more volatile than taxable income for owner-managers, partly reflecting the fact that they can retain profits in the company to smooth out volatile incomes in the face of a progressive tax system. On average, investment is low, with the median exclusively self-employed individual investing nothing, and the median owner-manager making capital investments equal to 1% of mean profits. The highest rates of investment are for individuals who spend time both self-employed and as an owner-manager.

There are also non-tax differences between the business legal forms, with the OECD (2015) noting, *“Incorporation may offer a number of advantages to business, including in many cases limited liability of the shareholders, improved access to capital markets and increased ease of business continuity. However, the formation of an incorporated business is generally more costly in terms of legal fees in establishing and recognising articles of incorporation,... and typically has higher ongoing costs.”* The net benefit of these non-tax differences is likely to vary across business owners – we estimate their distribution across small businesses in our model.

### **2.3 Business owners are responsive to tax, with shifting an important margin**

Many papers have highlighted the high degree of responsiveness of business owners to tax incentives. They have fewer constraints on labour supply than employees (Chetty et al. (2011), Bastani and Selin (2014)), but also more scope for avoidance and evasion behaviour (Kleven et al. (2011)). Over our period of study, there have been a number of tax changes that have altered incentives at both the extensive margin – whether to start a business and whether to incorporate – and the intensive margin – how much to work and when to take income out of the business. Understanding how small businesses respond to tax changes is informative for two reasons. First, it highlights the margins of response that it is important to model. Second, we use the variation to help identify parameters in the model.

#### **Legal form is sensitive to tax differentials**

Variation in the tax treatment across legal forms affects not only the decision to start a small business but also its legal form. Figure 2.1 shows the difference in average tax rates (total tax/profit) for a self-employed individual and owner-manager at various profit levels in 2004, 2010, and 2014 – these capture the main features of the policy environment over 2001-16.<sup>21</sup> The average tax rate combines social security contributions, personal and corporate income taxes, and assumes that the owner-manager does not retain any profits in the com-

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<sup>21</sup>The 2010 system is representative of the period between 2005 and 2010, with a flat rate of corporate tax and kinks in the personal tax schedule at approximately £9k and £40k per year. The 2004 (applicable also in 2003) system is similar but with the addition of a 0% starting rate of corporate tax up to £10,000 of profit. The 2014 system is representative of the system since 2010 – relative to the earlier regime, it has higher personal tax rates on incomes above £100,000.

Table 2.2: Descriptive statistics for UK small businesses, 2001-16

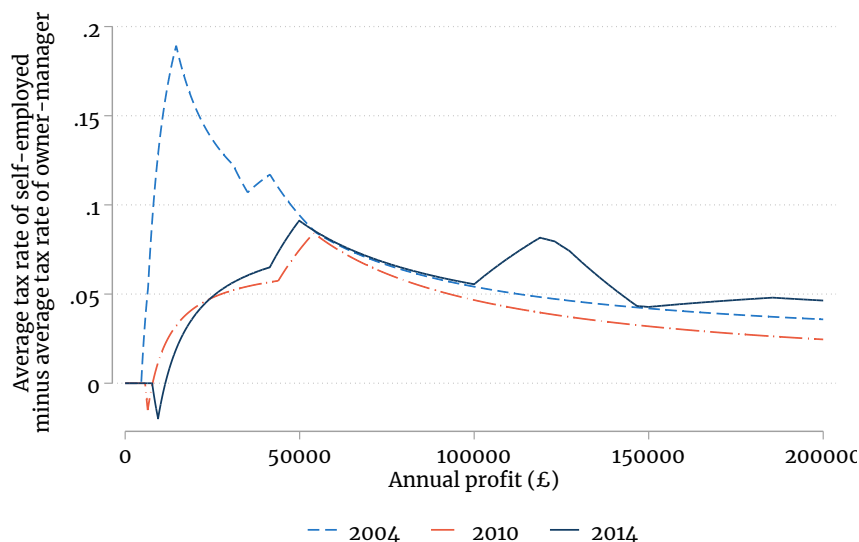
|                             | (1)                 | (2)         | (3) | (4)                   | (5)   | (6)  | (7)              | (8)   | (9)           | (10)  |                                 |
|-----------------------------|---------------------|-------------|-----|-----------------------|-------|------|------------------|-------|---------------|-------|---------------------------------|
|                             | Num.<br>individuals | Num. years: |     | Annual taxable income |       |      | Growth (%) when: |       | Annual profit |       | Mean investment<br>/mean profit |
|                             |                     | SE          | OM  | Mean                  | s.d.  | SE   | OM               | Mean  | s.d.          |       |                                 |
| <i>Full sample, 2001-16</i> |                     |             |     |                       |       |      |                  |       |               |       |                                 |
| SE only                     | 8804011             | 4.5         |     | 11206                 | 4120  | 7.3  |                  |       |               |       |                                 |
| OM only                     | 1277739             |             | 4.3 | 39383                 | 9160  |      | 4.5              |       |               |       |                                 |
| SE and OM                   | 1107649             | 3.5         | 4.1 | 26532                 | 7871  | 10.3 | 5.8              |       |               |       |                                 |
| <i>Active in 2014</i>       |                     |             |     |                       |       |      |                  |       |               |       |                                 |
| SE only                     | 3592189             | 6.6         |     | 12238                 | 4815  |      |                  | 8053  | 4356          | 0.000 |                                 |
| OM only (matched)           | 359812              |             | 5.0 | 41018                 | 12240 |      |                  | 47571 | 22642         | 0.011 |                                 |
| OM only (unmatched)         | 182769              |             | 5.5 | 39172                 | 10974 |      |                  |       |               |       |                                 |
| SE and OM (matched)         | 190025              | 4.0         | 4.4 | 30954                 | 12529 |      |                  | 30201 | 18050         | 0.031 |                                 |
| SE and OM (unmatched)       | 108047              | 3.2         | 4.7 | 26741                 | 11857 |      |                  |       |               |       |                                 |

Notes: The top panel shows descriptive statistics for all individuals who were self-employed or owner-managers at some point over the period 2001-16 and the bottom panel for those who were business owners in 2014. Columns (2) and (3) show the mean number of years for which individuals were either self-employed or owner-managers. For each period of business ownership, we calculate the mean and standard deviation of annual taxable income, as well as the year-on-year growth rate when the individual was either self-employed or an owner-manager. Columns (4)-(7) show the median of these statistics across periods of business ownership. Columns (8) and (9) show analogous statistics for the mean and standard deviation in annual business profit; this can only be calculated for the self-employed and owner-managers with matched corporate and personal tax returns. Column (10) shows the median (across periods of business ownership) ratio of mean investment to mean profit. Financial variables are expressed in 2014 pounds.

Source: Authors' calculations using HMRC administrative datasets.

pany. At all profit levels, the owner-manager pays less tax than a self-employed individual, and this difference is larger, in levels, at higher profit levels.

Figure 2.1: *Difference in average tax rates across legal forms, by profit level and tax year*



Notes: The figure shows the average tax rate (total tax/profit) for a self-employed individual minus the average tax rate for an owner-manager at different profit levels for 2004, 2010 and 2014. Tax includes social security contributions, personal and corporate income taxes, and assumes that owner-managers do not retain income in the company.

Source: Various government sources and authors' calculations. Exact rates and thresholds provided in Appendix B.

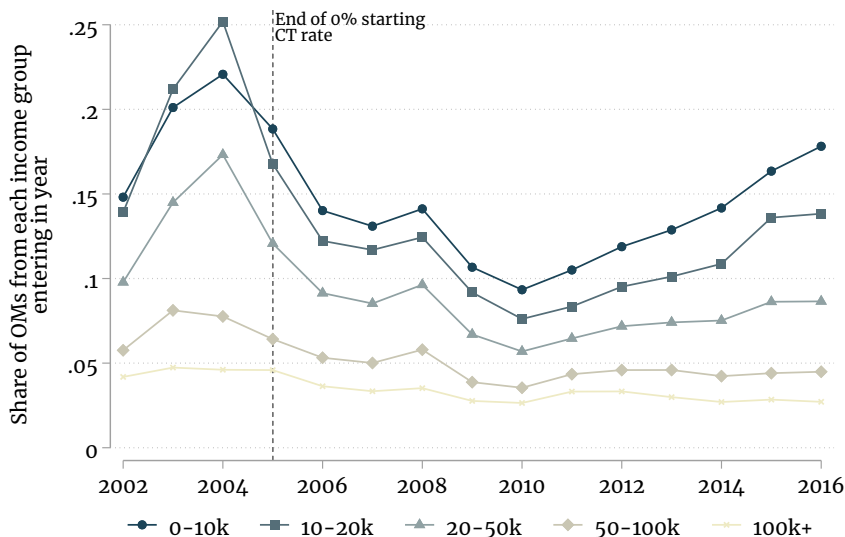
Several countries have lower corporate income tax rates for small businesses below a prescribed threshold, with the largest differences between the basic and small business rates in Canada, France and the United States (OECD (2015)). In 2003-4 the UK had a 0% starting rate of corporation tax on profits of up to £10,000.<sup>22</sup> This created a strong incentive for new business owners to enter as owner-managers, and for the existing self-employed to incorporate. In Figure 2.2 we show the impact this had on entry of owner-managers. We group owner-managers operating in each year into five groups based on their taxable income in that year. We use the full sample of business owners, not just those that were active in 2013-14.<sup>23</sup> The figure shows the share of owner-managers within each income group in each year that newly entered in that year. There was a clear increase in incorporation rates in 2003 and 2004, which was primarily driven by those receiving up to £50,000 in taxable income, the group who benefited most from the corporate tax cut. In Appendix B, we show that around half of this increase was from new entrants to business ownership, and the remainder from people moving from self-employment into incorporation. Using our estimated

<sup>22</sup>The 0% starting rate of corporate tax remained until 2006, but only on profits not distributed to shareholders. The relevant rate for the small businesses we study is that on profits distributed to shareholders which, from 2005 onwards, were taxed at the small company rate (ranging between 19 and 21%).

<sup>23</sup>This requires us to use taxable income, as opposed to profit, because we only observe owner-manager profit for the matched sample (those active in 2013-14).

model, we provide evidence on what the marginal new owner-managers would have done in the absence of the 0% starting rate.

Figure 2.2: *Entry of owner-managers, 2002-16*



Notes: The panel shows the share of owner-managers within each taxable income band that are newly present in the year shown on the horizontal axis.

Source: Authors' calculations using HMRC administrative datasets.

### Business owners shift income across time and bases

Taxes affect not only the decision to start a business and whether to incorporate, but also labour supply, investment and when and how to take income.

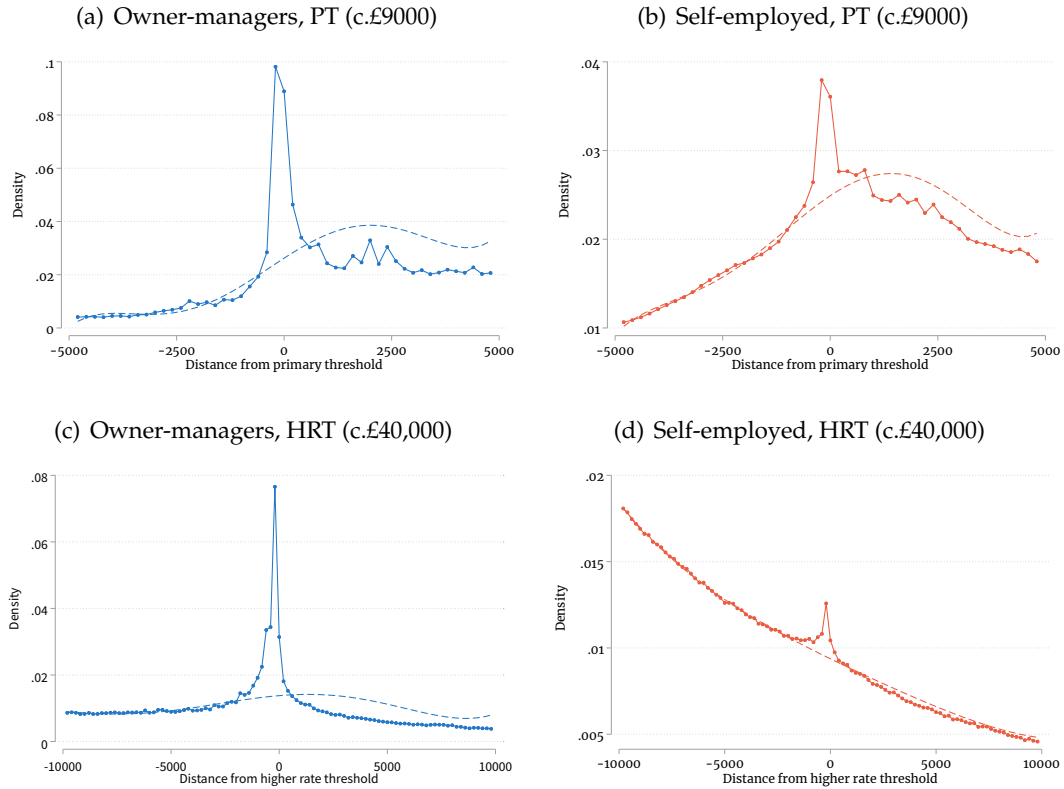
Business owners can shift income across tax bases to minimize their tax liability. For instance, owner-managers can choose whether pay themselves a salary (which is deductible from corporate tax) or dividends (which are taxed at lower rates and do not incur social security contributions). The tax minimising way to take income out of the company in a given year, and in all years we study, involves taking a salary equal to the point at which personal taxes become payable (i.e. after exhausting tax free allowances) and withdrawing the remainder as dividend income.<sup>24</sup> Miller, Pope, and Smith (2020) show that this is the most commonly used strategy by owner-managers.

Business owners also respond to “kinks” in the tax schedule (discrete jumps in the marginal tax rate). Figure 2.3 shows that both owner-managers and the self-employed

<sup>24</sup>In the UK there is no equivalent to “reasonable compensation” rules that apply to shareholders of S-corporations in the US and require that the salary portion of the shareholder’s remuneration is a reasonable compensation of their labour input.

bunch at the primary threshold (c.£9000) and the higher rate threshold (c.£40,000).<sup>25</sup> The excess mass is larger for owner-managers than for the self-employed. Miller, Pope, and Smith (2020) show that this responsiveness is entirely due to the intertemporal shifting of taxable income, with no evidence that they reduce the amount of profit they create when faced with higher tax rates.

Figure 2.3: *Bunching around tax thresholds*



Notes: We group individuals in income bins of £200 and exclude a window of £1000 (for the PT) and £1400 (for the HRT) to estimate the counterfactual income density. We fit a polynomial of order 5, and impose the integration constraint that the missing mass due to bunching is from the right of the threshold.

Source: Authors' calculations using HMRC administrative datasets.

One of the reasons that owner-managers shift income intertemporally is to take advantage of preferential capital gains tax rates (the other is to smooth volatility in profits around kinks). When an owner-manager chooses to sell all or part of their company, or to liquidate the shares on company dissolution, the resulting income is subject to capital gains tax.<sup>26</sup> Over the period we study, capital gains is more heavily taxed than dividend income withdrawn below the higher rate threshold, but more lightly taxed than dividend income above

<sup>25</sup>We use the sample of business owners active in 2014 and the method developed by Chetty et al. (2011): we fit a flexible polynomial to the density, omitting a window either side of the threshold and imposing the constraint that the bunching mass comes from the right of the threshold.

<sup>26</sup>Capital gains are calculated as the difference between the current value of the shares (which is the net value of all assets, including accumulated retained earnings) and the value of the shares when the company was started (which is the initial shareholder equity if the whole company is being sold or dissolved).

the higher rate threshold.<sup>27</sup> This creates a strong incentive for high profit owner-managers to retain profits in their company until liquidation. Miller, Pope, and Smith (2020) show that this tax-induced retention is large, with half of those generating £150,000 per year retaining more than £50,000 each year. The self-employed are subject to capital gains tax on the disposal of business assets, but can less easily shift income across tax years, which gives them fewer opportunities to take advantage of this tax break.

In 2011 there were increases in the marginal tax rates on incomes above £100,000.<sup>28</sup> Miller, Pope, and Smith (2020) use these reforms and a difference-in-differences approach to estimate the impact of these higher marginal rates on the profit made by owner-managers and their taxable income. They find that following the introduction of the higher rates, the taxable income of the treated group of owner-managers fell substantially, but there were no statistically significant changes in profit (see Figure 4.3(e)). The higher income owner-managers who faced increased tax rates responded by retaining more profit in their companies, but not by reducing the amount of profit they created. The increased rates make profit retention more attractive, thus increasing the incentives to incorporate – in Figure B.3, we show that there is some evidence that the higher rates increased incorporation.

### 3 A dynamic model of small business ownership

In this section, we set out a dynamic model of small business ownership motivated by the stylized facts presented above. The decision-making unit is an individual who maximises an intertemporal utility function by choosing: whether to start a small business and its legal form; capital investment; labour supply; consumption; and savings in personal and company assets. Individuals are exposed to risk in their productivity as a business owner, and are heterogeneous in both their productivity and preferences. Individuals face a progressive tax system that treats legal forms differently.

#### 3.1 Business ownership and choices

*Heterogeneity.* We allow for heterogeneity in the productivity process and preferences across latent types, which we index by  $j$ . This means that we can capture the wide variation in economic activities of small businesses, with some requiring high levels of capital to operate, while for others this is much less important. These types are determined before the

<sup>27</sup>Since 2008, the capital gains of owner-managers is eligible for a reduced 10% rate of capital gains tax under “Entrepreneurs’ Relief” (with a lifetime limit on total gains introduced in 2020). Prior to 2008, business owners could access taper relief on business assets held above a certain number of years. This rate was less generous than Entrepreneurs’ Relief, but more generous than the dividend rate at the time.

<sup>28</sup>There were two reforms that affected higher incomes: (i) the withdrawal of the tax-free allowance for incomes above £100,000 at a rate of 50p per extra £1 earned; (ii) the introduction of the additional 50% rate (later reduced to 45%) on incomes above £150,000.



start of working life and remain fixed for life. We estimate type membership in a first stage, which we describe in more detail in Section 4.1.

*Legal forms.* We model individuals from age 30 through to retirement at age 60. In each period, individuals, indexed  $i$ , can either run a small business or be employed. Small business owners can choose one of two legal forms: self-employment or incorporation (also described as owner-managers). We index these three legal forms as  $d_{it} = EE$  (employee),  $d_{it} = SE$  (self-employed),  $d_{it} = OM$  (owner-manager).  $d_{it}$  determines the choices available to individuals and how they are taxed.

*Start-up and incorporation costs.* We allow for there to be non-tax costs (or benefits) associated with incorporation, which we denote by  $F_i^{inc}$  and assume is normally distributed with mean  $F_m^{inc}$  and standard deviation  $F_{sd}^{inc}$ . This is a utility cost incurred when the agent moves from either employment or self-employment into incorporation. This could include costs associated with higher reporting or compliance requirements, in addition to any benefits from limited liability. We also allow for there to be costs (or benefits) associated with starting a business, which we denote by  $F^{start}$ . This is incurred when the agent moves from employment into either self-employment or incorporation. We also allow for iid shocks associated with switching between legal forms each period.

*Utility.* Individuals derive utility from consumption and leisure; their per-period utility function is:

$$u(c, l) = \frac{c^{1-\nu_c} - 1}{1 - \nu_c} + \chi \frac{l^{1-\nu_l} - 1}{1 - \nu_l} \quad (3.1)$$

where  $c$  and  $l$  denote consumption and hours of leisure, respectively. Utility is separable in consumption and leisure, with  $\nu_c$  and  $\nu_l$  governing the curvature of the utility function in each argument, and  $\chi$  denotes the utility weight on leisure. Utility is separable across time and discounted with a constant discount factor  $\beta$ .

*Choices.* The period in the model is a year, indexed  $t$ . In each period, individuals make several choices. Small business owners choose how much to invest in productive capital and how much labour to supply in the running of their business. All individuals choose how much to consume and how much to save, with incorporated business owners having the option to save in a company cash asset. Employees choose whether to start a business next period (and its legal form), the self-employed choose whether to incorporate next period, and both owner-managers and the self-employed can choose whether to exit to employment.

*Productivity.* Individuals' productivity determines the profit they make as a business owner. Productivity,  $\omega_{it}$ , depends on the individual's latent productivity,  $\psi_i$ , the age of the individual,  $\text{age}_{it}$ , and a stochastic process,  $\eta_{it}$ , but not on whether they are incorporated:

$$\ln \omega_{it} = \psi_i + \phi_1 \text{age}_{it} + \phi_2 \text{age}_{it}^2 + \eta_{it} \quad (3.2)$$

$$\text{with } \eta_{it} = \rho \eta_{it-1} + \varepsilon_{it}, \quad \varepsilon_{it} \sim \mathcal{N}(0, \sigma_\varepsilon), \quad (3.3)$$

where  $\psi_i$  is normally distributed with mean  $\mu_\psi$  and variance  $\sigma_\psi^2$ .

The stochastic AR(1) process,  $\eta_{it}$ , means that productivity is risky. Individuals receive shocks to their productivity each period,  $\varepsilon_{it}$ , where  $\sigma_\varepsilon^2$  denotes the variance of the shocks. These shocks persist over time, with the degree of persistence governed by  $|\rho| < 1$ . Individuals' expectations over their future productivity determine whether they choose to start a business (if currently employed) or exit (if currently a business owner).

### 3.2 Assets and investment

Individuals start each period with a stock of assets, denoted by  $a_{it} = a_{it}^c + a_{it}^p$ . Owner-managers have the option to hold assets within the company,  $a_{it}^c$ , or in their personal accounts,  $a_{it}^p$ . Self-employed agents and employees hold only personal assets i.e.  $a_{it}^c = 0$ . We allow for owner-managers to save in a separate company asset in order to capture how retained profits respond to tax changes. As discussed in Section 2, preferential capital gains tax rates lead high profit owner-managers to retain substantial sums in their companies over several years, until they exit. Modelling this dynamic aspect of decision making is therefore important to assess the impact of removing preferential capital gains tax rates.

Assets held in personal accounts and company accounts attract rates of return,  $r^p$  and  $r^c$ , respectively, and evolve as follows:<sup>29</sup>

$$a_{it+1}^p = (1 + r^p)(s_{it}^p + a_{it}^p) \quad (3.4)$$

$$a_{it+1}^c = (1 + r^c)(s_{it}^c + a_{it}^c), \quad (3.5)$$

where  $s_{it}^p$  and  $s_{it}^c$  denote saving in the personal and company assets, respectively. We rule out borrowing by imposing  $s_{it}^p \geq -a_{it}^p$  and  $s_{it}^c \geq -a_{it}^c$ .

The restriction that business owners cannot use uncollateralized debt to finance investment is motivated by empirical evidence that most closely held business owners use their own funds to finance their business. For example, in the Longitudinal Survey of Small Businesses, over 90% of small businesses did not seek external finance in the previous 12 months. It is also consistent with the previous literature that has emphasised the impact

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<sup>29</sup>The rate of return on the corporate asset is defined net of any corporate tax due.

of liquidity constraints for entrepreneurs; for example, Evans and Jovanovic (1989), Cagetti and De Nardi (2006), Kaboski and Townsend (2011).

*Investment.* At the start of each period, business owners choose what fraction of assets on hand to invest in productive capital,  $\varsigma_{it}^k \in [0, 1]$ . For owner-managers, if investment is greater than the stock of company assets, they inject new equity from their personal assets into the company, denoted by  $\tilde{k}_{it} = \max\{0, \varsigma_{it}^k a_{it} - a_{it}^c\}$ . Individuals then have total capital:

$$k_{it} = \varsigma_{it}^k a_{it} + \lambda^{OM,p} \tilde{k}_{it},$$

where  $\lambda^{OM,p}$  is a tax deduction for new equity, which we discuss in more detail below.

We assume that capital depreciates at rate  $\delta$ . At the end of each period, the value of undepreciated capital is added to the stock of either company (for owner-managers) or personal (for the self-employed) assets. This rules out non-convex adjustment costs, but significantly reduces the state space as we do not have to keep track of the stock of capital investments.<sup>30</sup>

### 3.3 Profits, labour supply and consumption

*Business profit.* Business owners choose how much labour to supply in running their business, denoted by  $h_{it} = L - l_{it}$ , where  $L$  denotes the leisure endowment. The profit that they make each period depends on on their labour supply, capital investment and productivity:

$$z_{it} = \omega_{it} h_{it} (k_{it} / \max\{1, \underline{k}\})^\theta - \delta k_{it}. \quad (3.6)$$

$\theta$  governs the importance of capital in production and  $\underline{k}$  denotes the minimum level of capital required to operate. This allows for the fact that some business models require at least some capital to operate (e.g. agriculture), while for others capital investment is low and profit is primarily a function of the owner's labour supply (e.g. accountant). If  $\underline{k} = 0$ , then the denominator of the expression in the parentheses is set to 1.  $\delta k_{it}$  is the value of depreciated capital.

*Employee earnings.* If the individual is an employee, then they supply a fixed number of hours per year,  $\bar{h}$ , and earn a constant wage equal to their latent productivity plus the age trend. Their annual income is  $y_i^{EE} = \bar{h} \exp(\psi_i + \phi_1 \text{age}_{it} + \phi_2 \text{age}_{it}^2)$ . Since we do not have data on business owners' earnings when they are employees, it is not possible to estimate

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<sup>30</sup>Chen et al. (2019) describe how the lumpy nature of firm-level investments affects the impact of different types of tax policy on investment choices.

a richer relationship between business owner productivity and employee wages.<sup>31</sup> Any differences in the wages that the agent could earn as an employee will instead come through the estimated  $F^{start}$  parameter. This will not affect our conclusions as long as this differential does not change under the counterfactual policy experiments we perform (which we think is reasonable).

*Consumption.* Let  $y_{it}$  denote individuals' personal taxable income, with personal tax liability,  $\mathcal{T}^p(\cdot)$  (details below). Individuals can then choose how much to save in their personal asset,  $s_{it}^p$ , with the remainder yielding consumption:

$$c_{it} = y_{it} - \mathcal{T}^p(y_{it}, d_{it}, d_{it+1}, k_{it}, \tilde{k}_{it}; \lambda^{SE}, \lambda^{OM,p}) - s_{it}^p. \quad (3.7)$$

### 3.4 Taxation

Tax liability depends on the individual's legal form. Owner-managers are subject to both corporate and personal income taxes, while the self-employed and employees pay only personal income taxes.<sup>32</sup>

*Corporate tax.* Owner-managers have corporate tax liability,  $\mathcal{T}^c(z_{it}, k_{it}, y_{it}; \lambda^{OM,c})$ . Taxable corporate profit is equal to profit before netting off depreciation ( $z_{it} + \delta k_{it}$ ), minus any salary the owner-manager chooses to pay themselves (which depends on how much they want to withdraw from the company,  $y_{it}$ ) and allowable deductions for capital spending,  $k_{it}$  (which depend on the parameter  $\lambda^{OM,c}$ ). If an owner-manager wishes to withdraw  $y_{it}$  from his company, the tax-efficient way to do this is take a fixed salary equal to  $\min(y_{it}, \underline{y})$ , where  $\underline{y}$  denotes the point at which personal taxes are levied, and the rest as dividends.

*Personal tax.* An owner-manager's personal taxable income is equal to profit minus corporate tax and any retained profits,  $s_{it}^c$  (which can be positive or negative), and an adjustment for any new equity injected in the company. The personal taxable income of a self-employed individual is equal to profit minus any allowable deductions for capital spending. An individual's personal taxable income is therefore:

$$y_{it} = \begin{cases} z_{it} - \mathcal{T}^c(z_{it}, k_{it}, y_{it}; \lambda^{OM,c}) + \tilde{k}_{it} - s_{it}^c & \text{if } d_{it} = OM \\ z_{it} & \text{if } d_{it} = SE \\ y_i^{EE} & \text{if } d_{it} = EE. \end{cases} \quad (3.8)$$

<sup>31</sup>Previous work, for example, Catherine (2017), have found that business owners tend to earn less running a business than if they were employed.

<sup>32</sup>We include social security contributions in the definition of personal income taxes.

An individual's personal income tax liability depends on their taxable income, legal form (this period and next), capital spending, and is denoted by  $\mathcal{T}^p(y_{it}, d_{it}, d_{it+1}, k_{it}, \tilde{k}_{it}; \lambda^{SE}, \lambda^{OM,p})$ .  $\lambda^{SE}$  denote deductions for capital spending for the self-employed. As highlighted above, we use  $\lambda^{OM,p}$  to denote a tax credit for new equity. When we model the baseline system, we set  $\lambda^{OM,p} = 0$ . Increasing  $\lambda^{OM,p}$  allows us to illustrate how policies such as providing tax credits for new equity investments affect small business outcomes.

*Optimization errors.* We allow for the fact that business owners may make optimization errors when choosing profit and taxable income in response to the tax system. We use the approach developed by Chetty (2012), who shows how even relatively small frictions can reconcile a range of estimates of labour supply elasticities. These frictions may include adjustment costs or inattention (e.g. DellaVigna (2009)). Chetty (2012) specifies a model in which agents only re-optimize their behaviour when, for example, faced with a kink in the tax system, if the utility gain from doing so is greater than some threshold. Following this, we assume that agents only reoptimize labour supply (and, for owner-managers, the share of assets held in the company) if the utility gain from doing so, as a fraction of annual profit, is greater than  $\zeta_o$ .

### 3.5 State variables and the individual's maximisation problem

Individuals make choices each period to maximise their expected utility over their remaining years of life. The dynamics of the problem operate through the decisions to save in different assets, the riskiness of productivity, and the fact that there are costs associated with starting a business and changing legal form. Here we make explicit the state variables and recursive formulation of the individual's problem. We use prime to denote next period's variables and drop the subscripts to simplify notation.

#### State variables

The state variables are: latent type ( $j$ ), individual's age, whether the individual is a business owner and its legal form ( $d$ ), total assets ( $a$ ), share of assets held in the company ( $\tilde{a}^c$ ), latent productivity ( $\psi$ ), stochastic productivity ( $\eta$ ), incorporation cost ( $F^{inc}$ ), and start-up cost ( $F^{start}$ ). We denote the set of state variables by  $\Omega = \{j, \text{age}, d, a, \tilde{a}^c, \psi, \eta, F^{inc}, F^{start}\}$ . There is uncertainty over the stochastic component of productivity, with the distribution of next period's value,  $\eta'$ , depending on its value the previous period,  $\eta$ . Note that we assume that employees observe the productivity that they would have had as a business owner,  $\eta$ , if they had operated a business that period. This is a noisy signal of their productivity as a business owner next period, and therefore informative for their decision to enter or not.

## Recursive formulation

*Retirement.* Agents retire with certainty at age 60 and receive a terminal value,  $V^T(a)$ . This terminal value is given by the solution to maximising consumption over the remaining thirty years of life, with total assets  $a$  and the receipt of a state pension in each year. There is no remaining uncertainty, which means this has an analytical solution.

During working life, there are two subperiods within each period. In the first subperiod, business owners choose what fraction of assets on hand to invest in capital. In the second subperiod, once they have observed an iid shock associated with switching legal forms, agents choose how much labour to supply, how much to save in personal and company assets (jointly implying consumption), and then their legal form next period.

*Sub-period 2.* We let  $V(\Omega|k, d')$  denote the value function for the second subperiod, conditional on a particular choice of capital  $k$  and choice of legal form next period,  $d'$ , which is given as follows:

$$V(\Omega|k, d') = \max_{l, a', \tilde{a}'_c} \left\{ u(c, l) + F^{start} \mathbb{1}_{d=EE, d'=\{SE, OM\}} + F^{inc} \mathbb{1}_{d=\{EE, SE\}, d'=OM} \right. \\ \left. + \beta \mathbb{E} [V(\Omega'|\Omega, a', \tilde{a}', d')] \mathbb{1}_{age < 60} + V^T(a') \mathbb{1}_{age=60} \right\}$$

subject to constraints (3.1) – (3.8). The solution to this problem gives the policy functions for  $l, a', \tilde{a}'$ . For the self-employed,  $\tilde{a}' = 0$ , and for employees,  $\tilde{a}' = 0$  and  $l = L - \bar{h}$ .

The choice of legal form next period is then to  $\max_{d' \in \mathcal{D}_d} V(\Omega|k, d') + \zeta_{d'}$ , where  $\mathcal{D}_d$  denotes the set of legal forms next period available to legal form  $d$  this period. We assume that  $\zeta_{d'}$  is distributed type I iid extreme value, with variance  $\sigma_\zeta^2$ . This allows us to apply the log-sum result of McFadden (1973) to integrate over these shocks:

$$V(\Omega|k) = \mathbb{E}_\zeta \left[ \max_{d' \in \mathcal{D}_d} V(\Omega|k, d') + \zeta_{d'} \right] = \gamma + \ln \left[ \sum_{d' \in \mathcal{D}_d} e^{V(\Omega|k, d')/\sigma_\zeta} \right].$$

where  $\gamma$  is a constant of integration that differences out.

*Sub-period 1.* In the first subperiod, before the realization of the logit shocks, business owners choose capital,  $k$ , to maximise their expected value in the second subperiod:

$$V(\Omega) = \max_{k \in [0, a]} V(\Omega|k).$$

Employees simply set  $k = 0$ .

The model cannot be solved analytically, so we use numerical techniques to solve for the policy and value functions, which are described in Appendix D.

## 4 Estimation

We first calibrate a number of parameters using data and existing evidence from the literature. We then estimate the remaining parameters using the method of simulated moments, taking the parameters set in the first step as given. We describe both of these steps below, but, before doing so, we set out how we estimate the latent types.

### 4.1 Data and latent types

To estimate the model we use the data introduced in Section 2, from company accounts, personal and corporate tax records. Our sample consists of the set of small business owners active in 2013-14. This includes all those who are self-employed, and owner-managers for whom we are able to match the personal tax records of the owner to the corporate tax records of the company; the bottom panel of Table 2.2 summarises these businesses. Note that these are a selected sample of the population of small businesses that operate over the entire period 2001-2014. We explicitly account for this selection in estimation. We assume that the model parameters (but not the realized values of the shocks and costs) are common across those we observe entering and potential entrants. Further details on the data and the match between tax records are available in Appendix A.

We discretize heterogeneity in the model by assuming that individuals can belong to one of a finite number of “types”. We do not observe these latent types, and, instead, estimate type membership outside of the model; we then treat these types as given when estimating the preference and productivity parameters. We follow the approach of Bonhomme et al. (2021) and use a k-means clustering approach to determine type membership.<sup>33</sup> Informed by the variation in the data and the economic theory underpinning the model, we classify business owners on the basis of two characteristics: their mean profit and their mean investment as a share of mean profit. These variables allow for a flexible, yet parsimonious, grouping of individuals. We use heuristic methods to determine the optimal number of types,  $K$ , as five, and treat this as known throughout.<sup>34</sup>

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<sup>33</sup>In comparison to the finite mixture approach (e.g. Heckman and Singer (1984), Keane and Wolpin (1994, 1997), the k-means classification is a “hard” assignment rule with each individual allocated to a type with probability 1.

<sup>34</sup>We use two methods. First, we find the  $K$  at which the decline in the sum of squared residuals flattens, and second, we use a measure of predictive strength based on cross-validation. These give the same optimal  $K$ . Further details available in Appendix C.

Table 4.1 provides summary statistics for each type. Types are ranked by their mean profit level. There is significant variation in the shares of individuals who operate as self-employed and owner-managers across the types. A substantial majority of business owners are classified as low profit, minimal investment, predominantly self-employed individuals. At the other end of the extreme are very high profit, low investment, predominantly owner-managers. The middle types do the most investment, and contain a mix of self-employed and owner-managers. The types also capture variation in industry composition: domestic service workers are much more likely to be low profit, low investment self-employed, while those working in business services are more likely to be the high profit owner-managers. Those in the middle investment groups are more likely to be in agriculture and manufacturing.

Table 4.1: *Summary of types from clustering procedure*

| (1)  | (2)                                   | (3)               | (4)                | (5)         | (6)                     |
|------|---------------------------------------|-------------------|--------------------|-------------|-------------------------|
| Type | Description                           | % business owners | % type that are OM | Mean profit | Mean invest/mean profit |
| I    | Low profit, minimal invest, mainly SE | 64.7              | 2.7                | 7049        | 0.01                    |
| II   | Mid-low profit, mid invest, mixed     | 10.0              | 9.8                | 12242       | 0.18                    |
| III  | Mid profit, high invest, mixed        | 2.0               | 16.7               | 13064       | 0.57                    |
| IV   | High profit, low invest, mixed        | 18.6              | 27.6               | 29387       | 0.03                    |
| V    | V high profit, low invest, mainly OM  | 4.7               | 74.6               | 81408       | 0.04                    |

Notes: The first two columns show the type and description from the clustering procedure. Column (3) shows the share of business owners in 2013/14 that belong to each type; column (4) shows the share of each type that are owner-managers in 2013/14. Column (5) shows the mean profit of each type and column (6) shows the ratio of mean investment to mean profit. Further details in Appendix C.

Source: Authors' calculations using HMRC administrative datasets.

## 4.2 Calibrated parameters

We calibrate several parameters that are difficult to identify using the model.

*Utility function.* We do not have data on consumption or total assets from the tax records, which makes it challenging to identify the curvature of utility with respect to consumption. We set the coefficient of relative risk aversion,  $\nu_c = 0.8$ . Chetty (2006) argues that evidence on the elasticity of labour supply bounds the coefficient of relative risk aversion; the average implied value is 0.71, when utility is separable in consumption and leisure, with only three studies implying a value above 1.25. Gourinchas and Parker (2002) estimate its value to be between 0.5 and 1.4, while laboratory estimates of risk aversion often suggest values slightly below 1.<sup>35</sup>  $\chi$  governs the weight on leisure in the utility function. We set  $\chi$  as a

<sup>35</sup>See, for example, Holt and Laury (2002, 2005) and Harrison et al. (2005). Andersen et al. (2008) use experiments to jointly elicit risk and time preferences for the adult Danish population, and estimates a coefficient of relative risk aversion equal to 0.74.



function of  $v_c, v_l$  and the mean of latent productivity,  $\mu_w$  such that the hours worked at this productivity level equal the average hours worked by small business owners reported in the UK Labour Force Survey (LFS).<sup>36</sup>

*Depreciation process.* We estimate the average depreciation experienced by small businesses using the data from tax records and company accounts, which implies  $\delta = 22\%$ . See Appendix E for details.

*Productivity.* Due to the endogeneity of labour supply, we estimate the parameters governing the productivity process using the method of simulated moments. However, we set the coefficients on age and age squared in the productivity process equal to those estimated by Attanasio et al. (2018). We set the minimum level of capital required to operate,  $\underline{k}$  to zero for types I, IV and V, and, informed by the data, equal to £500 and £1000 for types II and III, respectively.<sup>37</sup>

*Budget constraint.* We parametrise, and solve the model for, three tax regimes. The first covers the period 2003-4 (when the 0% starting rate of corporation tax was in operation), the second covers the period before 2003 and 2005-10, and the third 2011-14 (following the introduction of the higher rates on incomes above £100,000). Each regime explicitly models the kinks in the corporate and personal tax schedules.<sup>38</sup> We set the deductibility of investment for tax purposes so that it is consistent with its treatment under the Annual Investment Allowance.<sup>39</sup> We set the personal risk free rate of return,  $r_p$ , equal to 2.82%, and the corporate risk free return,  $\tilde{r}_c$ , equal to 2.02% (with the return net of tax given by  $r_c = \tilde{r}_c(1 - \tau_c)$ ). These are the average returns on time deposits for households and private non-financial corporations over the period, estimated by the Bank of England. The hours worked by employees,  $\bar{h}$ , is set to the full time equivalent of 2080, and the leisure endowment,  $L$ , is 5840 (16 hours a day). Individuals receive a state pension equal to £8500 on retirement.

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<sup>36</sup>Specifically, note that the first order condition for the intratemporal problem is  $c = \left(\frac{1}{\chi} l^{\nu_l} w(1 - \tau'_l)\right)^{1/\nu_c}$ . Approximating consumption with net-of-tax earnings  $c = w(L - l)(1 - \tau')$  gives  $\log \chi = \nu_l \log l - \nu_c \log(L - l) + (1 - \nu_c) \log(w(1 - \tau'))$ . Given  $v_c, v_l$ , and setting  $w$  equal to average business owner productivity for each type and  $L - l$  equal to average hours worked estimated using the LFS, allows us to set  $\chi$  as function of the other parameters.

<sup>37</sup>These values are equal to the minimum of the investment to profit ratio multiplied by the 25th percentile of the mean profit distribution for each type.

<sup>38</sup>36% of incorporated businesses have 2 shareholders and 2 directors. Much of this is likely due to the strong incentives to split profits with a spouse – for around 2/3 of these companies, the shareholders share the same last name. We therefore account for this in the model by assuming that, with probability = 0.36, the effective thresholds in the personal tax schedule for owner-managers are double their statutory value.

<sup>39</sup>See Appendix B for more details on the tax system, and Appendix D for how we model it.

### 4.3 Moment conditions and identification

We estimate the remaining parameters using the method of simulated moments i.e. minimizing the distance between moments of the data with analogous moments constructed from data simulated from the model. We have a total of 66 parameters and 357 moments. The moments that we use include: the mean and standard deviation of profit for the self-employed and owner-managers; the permanent component of a variance decomposition of profit; the correlation between profit and lagged profit; mean investment as a share of mean profit; percentiles of the retained profit distribution; the share of business owners that are owner-managers in each year; entry of self-employed and owner-managers and incorporation rates in each year; bunching at tax thresholds. We allow for heterogeneity in the model parameters across the five latent types, with the exception of two parameters – the discount factor and the optimization error threshold – that we assume are common across types. The parameters are jointly estimated, but here we describe the variation in the data that helps pin down each parameter (conditional on the values of the other parameters). In Appendix E, we conduct a series of moment informativeness tests to provide additional information on the variation in the data driving the parameter estimates.

*Utility function.* We identify the discount factor,  $\beta$ , by matching the 50th, 75th and 90th percentile of retained profits. Intuitively, all else equal, a higher discount factor means that agents are more patient, and therefore more willing to defer consumption until company liquidation, which confers a tax saving. This argument relies upon observing enough owner-managers with profits above the higher rate threshold (because the self-employed cannot retain and low-profit owner-managers have no incentive to do so), which in practice means that  $\beta$  identified by the behaviour of type V, the highest profit group. The optimization error threshold,  $\zeta_o$ , is pinned down by the amount of bunching at the higher rate threshold for owner-managers. Owner-managers primarily bunch by adjusting retained profits (as opposed to labour supply), which allows us to identify  $\zeta_o$ . Conditional on a given level of optimization error, a higher value of  $\nu_L$  implies less elastic labour supply, which corresponds to less bunching for the self-employed at tax kinks (the primary threshold for types I–III, and the higher rate threshold for types IV–V).

*Start-up and incorporation costs.* The start-up cost,  $F^{start}$ , is identified by the entry of self-employed business owners each year. We allow for a differential start-up cost for owner-managers, which, along with the parameters that govern the distribution of incorporation costs,  $(F_m^{inc}, F_{sd}^{inc})$ , are jointly pinned down by the rate of incorporation (from self-employment) and the entry of new business owners as owner-managers (from employ-

ment). The change in incorporation rates when the 0% starting rate of corporate tax was in place is particularly helpful for identifying these parameters. Finally, the dispersion of the logit shocks,  $\sigma_\zeta$ , governs the relative importance of the unobserved utility shocks, relative to the observed component of utility, which allows us to match the year-to-year extensive margin shifts (entry and incorporation rates).

*Profit function.* Labour supply is endogenous and unobserved in the data, which means we cannot estimate the parameters governing productivity and the profit function in the first stage. Instead, we use information on the distribution of profits to help pin down these parameters (conditional on the agents' preferences,  $\nu_c, \nu_l, \chi$ ). The mean profit of self-employed and owner-managers are informative about the mean of the latent productivity distribution,  $\mu_\psi$ . The standard deviations of profit are informative about the standard deviations in latent productivity,  $\sigma_\psi$ , and dispersion of productivity shocks,  $\sigma_\epsilon$ ; we distinguish between the different types of variation by matching the permanent component from a variance decomposition of log profit. To identify the persistence of productivity shocks, we match the coefficient on lagged profit from a regression of log profit on its lag and business owner fixed effects. Finally, informed by the fact that investment is close to zero for type I we set  $\theta = 0$  for this group; for the other types, we use mean investment as a share of mean profit to help identify this parameter.

The GMM techniques that we use are standard, and described more fully in Appendix D. We solve the model for each of the three tax regimes and simulate 50,000 agents for each of the five types over our period of study. We construct the moments analogously to the data, which accounts for the fact that the data are a selected sample of business owners present in 2013-14. When we present results that aggregate across the five types, we use weights based on the share of business owners belonging to each type in 2013-14 (column (4) in Table 4.1).

#### 4.4 Parameter estimates

Table 4.2 presents the parameters estimated using the method of simulated moments. We estimate an annual discount factor,  $\beta$ , equal to 0.974, which is line with estimates in the literature. We estimate an optimization error threshold of 2.6% – i.e. individuals have to get a utility gain of more than 2% of annual profit to adjust their behaviour in response to changes in the marginal tax rate that they face. We estimate  $\nu_L$  between 1.5 and 2.3. This corresponds to median compensated wage elasticities of hours of 0.57 for the lowest profit type I, falling to 0.32 for the highest profit type V. The implied Marshallian elasticities are substantially lower, with a median of zero, indicating sizeable income effects. We estimate

the standard deviation of the logit shocks around 5 – these explain roughly 25% of the transitions between legal forms, with the rest driven by the inclusive values,  $V(\Omega|k, d')$ .

Table 4.2: *Parameter estimates*

|   |                           | Type  |       |        |       |        |
|---|---------------------------|-------|-------|--------|-------|--------|
|   |                           | I     | II    | III    | IV    | V      |
| <i>Utility function</i>                 |                           |       |       |        |       |        |
| Discount factor (common across types)   | $\beta$                   | 0.974 |       |        |       |        |
| Optimization error threshold            | $\zeta_o$                 | 0.026 |       |        |       |        |
| Curvature of utility in leisure         | $\nu_l$                   | 1.907 | 1.872 | 2.194  | 1.808 | 2.318  |
| Dispersion of logit shocks              | $\sigma_\zeta$            | 5.588 | 5.407 | 4.312  | 5.270 | 4.514  |
| <i>Start-up and incorporation costs</i> |                           |       |       |        |       |        |
| Mean of incorporation costs             | $F_m^{inc}$               | 40.98 | 31.89 | 24.24  | 32.31 | 23.24  |
| Std. dev. of incorporation costs        | $F_m^{inc}$               | 12.00 | 6.86  | 8.08   | 8.25  | 9.31   |
| Start-up cost                           | $F_{sd}^{start}$          | 2.29  | 25.44 | 33.95  | 7.86  | 8.87   |
| Additional start-up cost for OM         | $F^{start} \times d = OM$ | -8.71 | -8.07 | -9.81  | -9.13 | -14.12 |
| <i>Profit function and productivity</i> |                           |       |       |        |       |        |
| Mean of latent productivity             | $\mu_\psi$                | 0.691 | 1.114 | 0.671  | 2.406 | 3.405  |
| Persistence of productivity             | $\rho$                    | 0.476 | 0.656 | 0.566  | 0.655 | 0.840  |
| Std. dev. of latent productivity        | $\sigma_\psi$             | 0.977 | 0.614 | 0.976  | 0.146 | 0.039  |
| Std. dev. of productivity shocks        | $\sigma_\epsilon$         | 0.257 | 0.400 | 0.555  | 0.242 | 0.214  |
| Importance of capital in production     | $\theta \times 100$       | 0.000 | 4.639 | 10.745 | 0.027 | 0.078  |

Notes: The discount factor and optimization error threshold are estimated using the moments for type V, and assumed to be common across the remaining types. Further details of the estimation process are described in Appendix D. Standard errors are shown in Table E.1 in Appendix E.

The second panel of the table summarise the parameters that govern the start-up and incorporation costs. These are expressed in terms of utils, so we convert these to a monetary annual equivalent to aid interpretation.<sup>40</sup> The start-up costs captures any differences between the value the agent gets from being employed and running a business that are not explicitly modelled. We estimate a median start-up cost of £490. This includes any differences in the (certainty equivalent) wages that the agent could earn as an employee compared with the profits made as a business owner, which we cannot separately identify from other start-up costs. We estimate a median incorporation cost of £3770. Costs of this size are necessary to rationalise why many agents choose to remain self-employed when there are substantial tax savings to incorporating. Note, however, that we estimate substantial dispersion in incorporation costs, with some individuals having very high costs of incorporation but others having very low costs or even benefits to incorporating.

The final panel of the table presents the estimates of the productivity and profit function parameters. Mean productivity, unsurprisingly, is higher for the higher profit types,

<sup>40</sup>To do this, we compute the reduction in consumption (annualised over the number of years the business is active),  $\Delta c_i$  necessary to make the agent indifferent between switching legal forms:  $u(c_i, l) + \frac{F_i}{\bar{N}} = u(c_i + \Delta c_i, l_i)$ , where  $\bar{N}$  is the average business age.

and these types also have more persistent productivity shocks. The standard deviation of the productivity shocks is substantial. Productivity affects the decision to incorporate: in the year in which the agent chooses to incorporate, mean productivity spikes, relative to normal (see Figure E.3). We estimate  $\theta$  in the range between 0.00027 (for type IV) and 0.107 for (type III). Capital and labour are complementary in the model, which generates non-monotonicities in the labour supply policy functions for business owners with respect to assets on hand. When  $\theta = 0$  (for type I) i.e. capital is not used in the production process, individuals reduce their labour supply as assets increase, all else equal. However, for higher values of  $\theta$ , at low levels of assets, an increase in assets leads to higher labour supply, in order to take advantage of the greater productivity that the capital gives them. Above a certain threshold, this relationship reverses, and increases in assets lead to a decline in labour supply.

## 4.5 Model fit

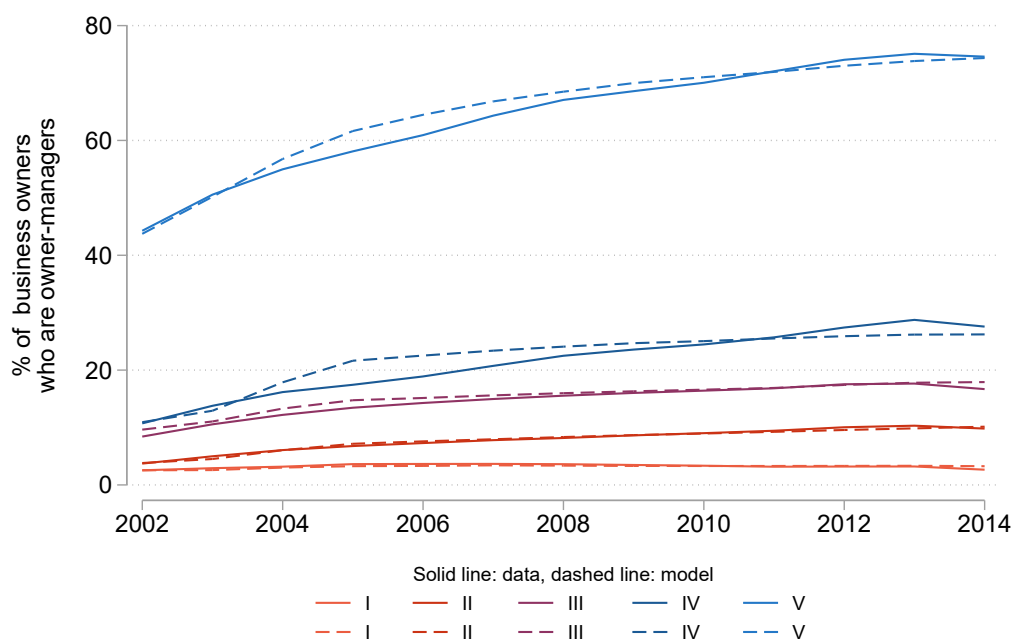
Figure 4.1 summarises a subset of the targeted moments. The model does a good job of fitting the data – the top figure shows that the model captures the level and change in share of business owners that are owner-managers in each type over our period of study. The bottom panel shows the fit for other targeted moments. We do a good job matching mean profit levels for the self-employed and owner-managers of different types, as well as the persistence and permanent components of profit. We also match mean investment as a share of mean profit well for types III-V, overshooting for type II. The fit for retained profits for type V (which helps to pin down the discount factor) is good.

Figure 4.2 shows that the model matches the increase in incorporation during the years when the 0% starting rate of corporation tax was in place. In the Appendix, we show these conditional on types, as well as entry rates for owner-managers and self-employed by type. We use the model to consider a counterfactual world in which the 0% starting rate of corporation tax had not been in place. 19% of agents who started an incorporated business from employment in the 0% CT years would not have done so, had the 0% rate not been in place. However, over 90% of these would have started an *unincorporated* business instead during this time. This indicates that increasing the tax advantage to incorporation acts primarily to induce people to shift from self-employment to being owner-managers, rather than leading more people to enter business ownership.<sup>41</sup> Below we show that a similar effect is evident when we study the removal of the preferential rate of capital gains tax that primarily benefits owner-managers.

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<sup>41</sup>This is also evident in the data, in that we see no increase in the number of new small businesses during the period that the 0% starting rate of corporation tax was in place, see Figure B.4.

Figure 4.1: *Selected targeted moments*

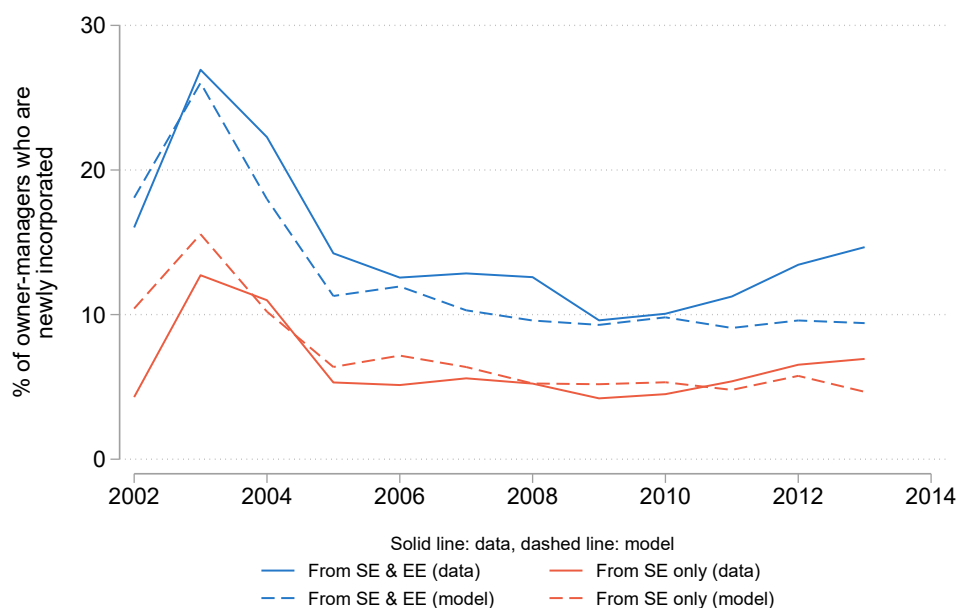


|   |       | Type  |       |       |       |       |
|---|-------|-------|-------|-------|-------|-------|
|   |       | I     | II    | III   | IV    | V     |
| Mean profit - SE                        | Data  | 7890  | 12314 | 11248 | 27399 | 77792 |
|   | Model | 7348  | 11353 | 12740 | 27249 | 79635 |
| Mean profit - OM                        | Data  | 8216  | 18368 | 27657 | 34873 | 83568 |
|   | Model | 14888 | 19667 | 30375 | 32848 | 83365 |
| Std. dev. profit - SE                   | Data  | 7161  | 11375 | 18605 | 15172 | 44427 |
|   | Model | 8657  | 13438 | 21331 | 16748 | 47103 |
| Std. dev. profit - OM                   | Data  | 11388 | 22057 | 41617 | 24218 | 48938 |
|   | Model | 12819 | 18995 | 35618 | 17596 | 43611 |
| Std. dev. permanent comp. of log profit | Data  | 1.07  | 0.80  | 1.14  | 0.38  | 0.33  |
|   | Model | 1.07  | 0.79  | 1.12  | 0.39  | 0.44  |
| Coeff. on AR(1) of log profit           | Data  | 0.26  | 0.35  | 0.28  | 0.45  | 0.59  |
|   | Model | 0.25  | 0.37  | 0.27  | 0.44  | 0.58  |
| Investment/profit                       | Data  | –     | 0.19  | 0.57  | 0.03  | 0.04  |
|   | Model | –     | 0.30  | 0.55  | 0.03  | 0.02  |
| p.50 retained profits                   | Data  | –     | –     | –     | –     | 3155  |
|   | Model | –     | –     | –     | –     | 1434  |
| p.75 retained profits                   | Data  | –     | –     | –     | –     | 14169 |
|   | Model | –     | –     | –     | –     | 13937 |
| p.90 retained profits                   | Data  | –     | –     | –     | –     | 32270 |
|   | Model | –     | –     | –     | –     | 30269 |

Notes: The top figure shows the share of business owners who are owner-managers in each year for each type, both in the data and simulated in the model. The bottom panel shows a variety of moments targeted in estimation and their model counterparts. Details of the estimation process are provided in Appendix E.

Source: Authors' calculations using HMRC administrative datasets and model simulations.

Figure 4.2: Incorporation rates in the data and model

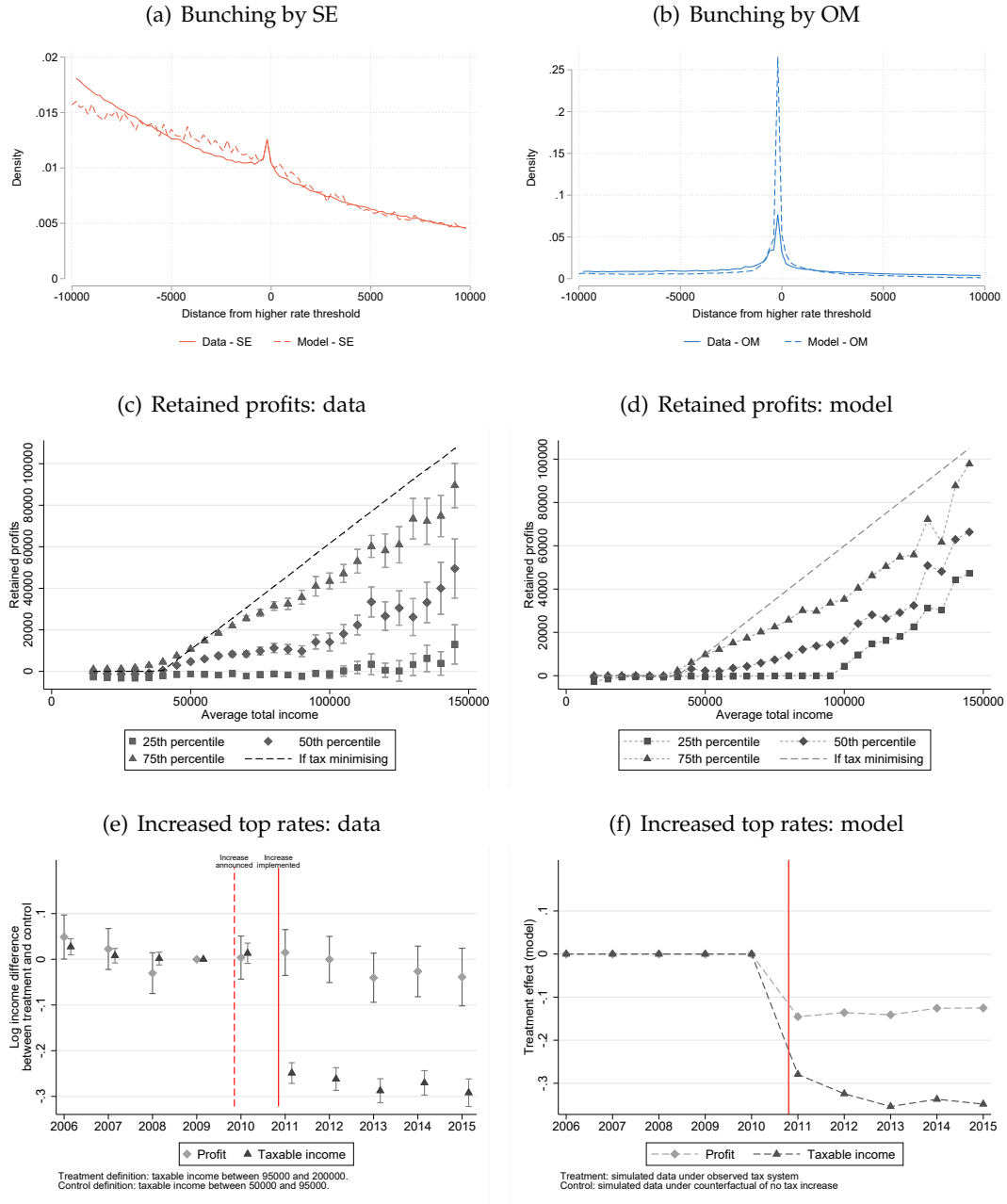


Notes: The blue lines show the share of owner-managers who are newly incorporated (from both self-employment and employment) in each year in the data and simulated from the model. The red lines show the share of owner-managers newly incorporated from self-employment only. Details of the estimation process are provided in Appendix E. Source: Authors' calculations using HMRC administrative datasets and model simulations.

We do a reasonable job of matching behaviour at the intensive margin of business ownership. Figure 4.3(a) and (b) shows that the model generates bunching at the higher rate threshold (see Figure E.4 for bunching at the primary threshold). The bottom four panels show the model's performance at matching untargeted moments. Panels (c) and (d) show how the distribution of retained profits (for owner-managers) varies with the average total income of the company.<sup>42</sup> We match the 75th percentile and median well, but overshoot the 25th percentile at high levels of profits. One possible explanation for this is that we assume a discount factor that is common for everyone. The final two panels in Figure 4.3 compare the impact of the introduction of higher rates of tax on top incomes in 2011 predicted by the model with that estimated in Miller, Pope, and Smith (2020). We get slightly larger effects of the tax increase on both profit and taxable income than estimated using the data; however, the effects are a similar order of magnitude, and the difference between the profit and taxable income changes is comparable. The model also predicts no change in investment following the introduction of the higher rates, which is also in line with the findings of Miller, Pope, and Smith (2020).

<sup>42</sup>Total income is equal as business profit net of corporate tax – this is equal to owner-managers' personal taxable income if they neither retained nor withdrew profits from the company.

Figure 4.3: *Intensive margin responses*



Notes: The top left hand panel shows bunching around the higher rate threshold by the self-employed in the data and simulated from the model, and the top right hand panel shows bunching around the higher rate threshold by owner-managers in the data and simulated from the model. The middle left hand panel reproduces Figure 5.6 from Miller, Pope, and Smith (2020), and the middle right hand panel conducts the same exercise on data simulated from the model. The bottom left hand panel reproduces Figure 5.5(a) from Miller, Pope, and Smith (2020). The bottom right hand panel shows the change in log profit and log taxable income simulated in the model between the actual tax system, and a counterfactual world in which there were no higher rates of tax on top incomes from 2011 onwards.

Source: Authors' calculations using HMRC administrative datasets and model simulations.



## 5 Policy experiments

Governments often use tax policy to try to encourage small business entry and investment. A common policy is to tax business owners' income at preferential rates relative to labour income. The design of the tax base is also important for overall incentives to start and invest in businesses. In the UK, as in many countries, marginal investments can be subsidized, untaxed or discouraged, depending on the asset type, financing source and legal form of the owner. In this section, we use our estimated model of small business ownership to consider counterfactual reforms to the taxation of small businesses and draw out lessons for policy design.

### 5.1 Removing preferential capital tax rates

Many governments offer preferential rates of tax on the incomes derived from small business ownership, including on self-employed profits, dividends and capital gains. For example, in the UK, capital gains from the disposal of certain business assets are taxed at a lower rate than the gains from other asset types (which are also taxed less than labour income).<sup>43</sup> Preferential rates such as these share a number of important features. First, they are often only available (or more easily accessible) to certain legal forms. Second, they can be accessed even if the profits of the business entirely reflect the returns to labour of the owner, with minimal capital investment. And, in the case of capital gains tax, they encourage the retention of profits within the company over long periods.

We illustrate the effect of preferential rates and channels through which they operate by studying the removal of the UK's preferential rate of capital gains tax (CGT) for business owners. We simulate a counterfactual world in which this rate had not been in place over our period of study, assuming instead that any profits withdrawn at company liquidation are taxed at the normal rate of capital gains tax (20%, compared with 10% under Entrepreneur's Relief).<sup>44</sup> Figure 5.1 shows the impact of this reform.

The top left panel shows that removing the preferential rate of CGT leads to no change in the overall number of small businesses. The entry decision is inelastic with respect to the capital gains tax rate because the vast majority of those starting incorporated businesses in the pre-reform world prefer incorporation to self-employment, but prefer self-employment to remaining employed. This is driven by two things. First, the estimated distribution of incorporation costs: only a small fraction of owner-managers are estimated to get positive

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<sup>43</sup>In the US, the qualified small business stock exclusion allows owners of small businesses and startups to exclude up to 100% of the gains from these businesses from federal capital gains tax.

<sup>44</sup>In the March 2020, "Entrepreneur's Relief" was renamed "Business Asset Disposal (BAD) Relief" and a £1 million lifetime limit on total gains that could be claimed was introduced. We do not consider the implications of this reform in our counterfactual analysis.

non-tax benefits from incorporation. Second, incorporation remains tax advantaged, relative to self-employment, and the removal of the preferential rate acts only to reduce, not remove, this advantage. The removal of the preferential rate of CGT thus affects the margin between incorporation and self-employment, but not between business ownership and employment. A large fall in the number of owner-managers is fully offset by individuals instead choosing to be self-employed. This is particularly true at higher profit levels, as these individuals see the biggest change in the benefits from being incorporated (in level terms). These results illustrate the extent to which preferential rates distort decisions over legal form: the existence of non-tax costs to incorporation means that many people only choose the corporate form *because* of the tax break.

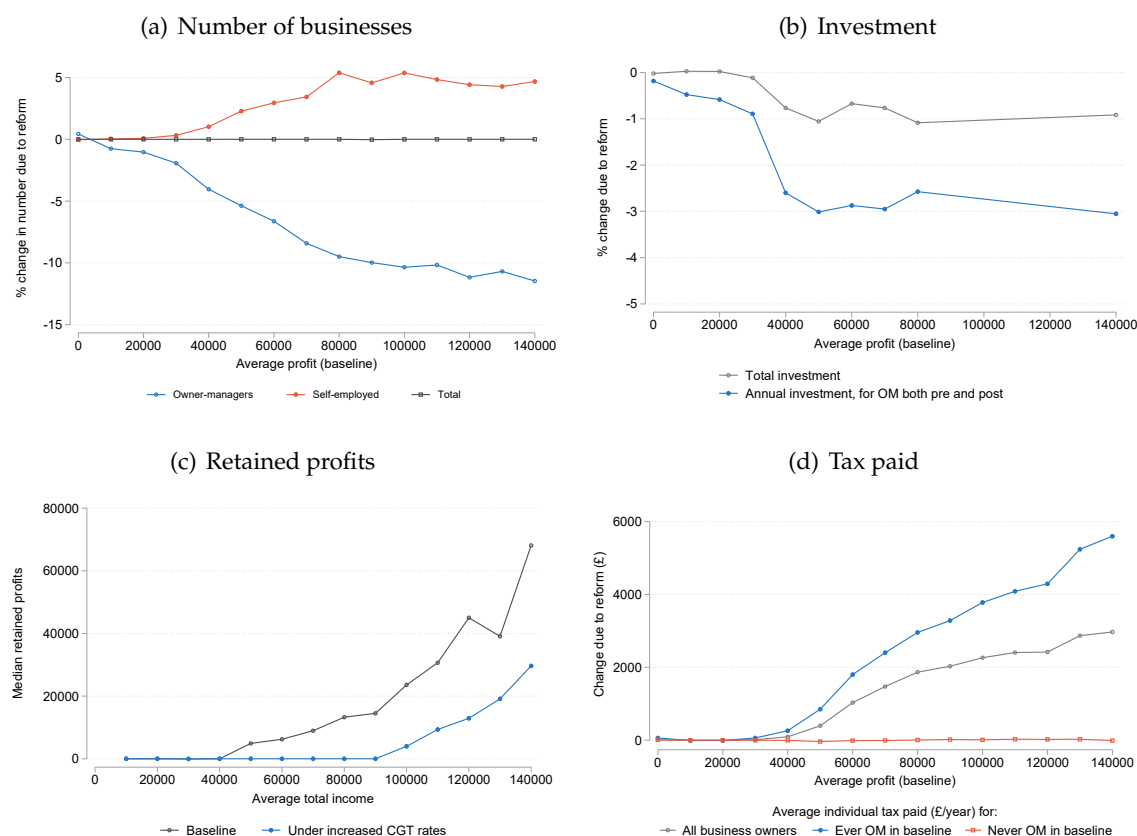
The top right hand panel shows the change in small business investment on the intensive margin. Investment falls by approximately 1% per year for individuals with average profit (pre-reform) in excess of £60,000. There are large falls in investment for those that were (and remained) owner-managers. The share of investment accounted for by those businesses affected by the removal of the preferential rate is small: only 4% of aggregate small business investment is conducted by businesses that have positive average retained profits (thus benefiting from the preferential CGT rate). This means that, overall, there is only a 0.18% decline in aggregate small business investment due to the removal of the preferential rate of capital gains tax.

Preferential rates of capital gains tax can distort the intertemporal allocation of consumption. If individuals cannot costlessly borrow against profits retained in a company, then the difference in tax rates payable during company life and on liquidation creates a kink in the intertemporal budget constraint. Individuals will optimally retain to equalise the marginal rate of substitution between today and tomorrow, adjusting for the difference in rates (see Miller, Pope, and Smith (2020) for further discussion). This creates inefficiencies relative to a system that taxes income at the same rate, regardless of when it is withdrawn from the company.<sup>45</sup> Removing the preferential rate reduces the incentive to retain: the bottom left hand panel of Figure 5.1 shows that retained profits fall substantially due to the reform, although are still positive for those making more than £100,000. This leads to a reduction in the within-individual (across time) variance in the marginal utility of consumption for owner-managers.

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<sup>45</sup>It is worth noting that this is a particular feature of preferential capital gains taxes, which are accessible only on company liquidation, and does not apply to lower rates of tax on self-employed profits or dividends.

Figure 5.1: *Impact of removing the preferential rate of capital gains tax*



Notes: We use the model to simulate the effect of removing the preferential rate of capital gains tax over the period 2002-14. The top left panel shows the percentage change in the number of individuals who were ever owner-managers, self-employed, or at least one over this period, by the average profit earned pre-reform. The top right panel shows the percentage change in total investment by individuals in bins based on average profit earned pre-reform. The bottom left panel shows the median retained profits before and after the reform for owner-managers with different levels of average total income (profit net of corporate tax). The bottom right panel shows the change in average tax (personal and corporate) paid by individuals in each bin, expressed in £ per year.

Source: Model simulations.

The reduction in retained profits is one of three factors that contribute to increases in tax revenue that arise from removing the preferential rate of CGT for business owners. First, some business owners choose to be self-employed as opposed to incorporated and therefore pay higher average rates. Second, the profits that are not retained are instead withdrawn during company life and thus taxed at higher rates of dividend tax. Third, any profits that are retained are now taxed at a higher rate of CGT. The bottom right hand panel shows the increase in average tax paid (£ per year) at different average profit levels. Among those who were owner-managers pre-reform, tax paid increases by almost £6000 (14%) for those making an average of £140,000 per year, with no change for those who were never owner-managers pre-reform. Thus, there is a reduction in horizontal inequities between business owners who choose different legal forms. Overall, the reform leads to an increase in tax revenue of £390m per year (2.8% of total revenue from small business owners). This is

progressive, with 36% of the increase coming from individuals making average profits of more than £100,000 – the top 1% of small business owners.

In summary, when business ownership is already tax favoured, reducing the tax advantage to one type of legal form does not affect the decision to enter. If, as in our setting, businesses that do the most investment are not the primary beneficiaries of lower capital gains tax, then removing this tax break does not lead to a large fall in aggregate small business investment. It also raises revenue from high profit business owners and reduces the distortions to legal form and the allocation of consumption across time.

## 5.2 Tax base reforms that reduce the bias against new equity financing

The design of the personal and corporate tax bases in most countries tends to distort businesses' investment decisions (both through subsidies and disincentives). A key example, common in almost all countries, is the discouragement of equity financing. This arises because debt interest payments are commonly deducted for tax purposes but there is no equivalent deduction for equity financing. For those running incorporated small businesses, the extent of the bias is affected by taxes at the corporate and personal level. Even if investments are fully deductible from corporate tax, as is the case for most small business investment in the UK, equity financed investments are discouraged because there is no deduction for the cost of finance at the *personal level*.<sup>46</sup> As an example, if someone invests £1000 in a company and receives the normal rate of return of 5%, this return can be excluded from tax at the corporate level but will still be taxed at their marginal personal tax rate. This means that marginal investments by company owner-managers are taxed, and thus discouraged. This bias against equity finance is particularly important for small businesses that may struggle to borrow. It also acts as a disincentive to incorporation, which may limit the expansion of successful businesses.

We explore the implications of reducing this bias by moving to a cash-flow treatment of new equity. We model this by giving people upfront deductions,  $\lambda^{OM,p}$ , against personal tax for investments out of new equity (incomes from which are then taxed on withdrawal).<sup>47</sup> We set  $\lambda^{OM,p} = 0$  for individuals whose taxable income is below the higher rate threshold in that year – this is equal to their marginal personal rate if they withdraw income in that year. For those above the threshold, the relevant rate will vary. We vary  $\lambda^{OM,p}$  between

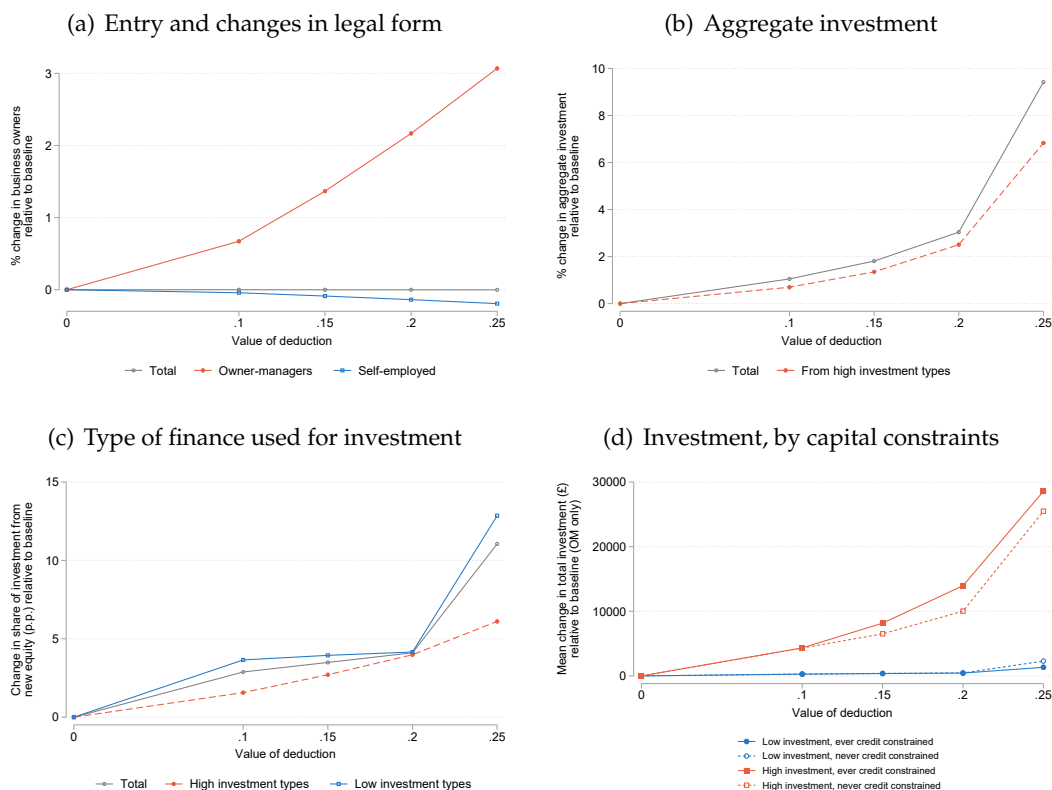
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<sup>46</sup>The “new view” of dividend taxation argues that personal taxes on capital incomes are irrelevant for marginal investments financed from *retained* equity because they equally affect the opportunity cost of retaining today and the post-tax returns generated tomorrow (Zodrow (1991)). However, this is not true for investments funded by new equity, and thus the “old view” (that personal taxes do affect corporate investments) should be expected to hold.

<sup>47</sup>An alternative policy is a rate of return allowance, which can be thought of as a deduction for the (opportunity) cost of equity finance – it is similar to a cash-flow tax, but with deferred rather than immediate tax relief. For further discussion of how these policies could be implemented in practice, see Adam and Miller (2021).

0.1 and 0.25 for individuals whose taxable income is above the higher rate threshold. This corresponds to giving them a credit ranging from the capital gains tax rate (0.1) and the dividend tax rate (0.25). Higher values of  $\lambda^{OM,p}$  therefore reduce the fraction of individuals for whom equity financing is discouraged (possibly leading to subsidies for some).<sup>48</sup>

Figure 5.2: *Reducing the distortion associated with new equity investments*



Notes: We simulate policies that introduce an upfront deduction for new equity investments of between 0.1 and 0.25 for individuals whose taxable income exceeds the higher rate threshold. The top left hand panel shows the percentage change in the total number of small businesses, owner-manager and self-employed relative to the baseline. The top right hand panel shows the change in aggregate small business investment, relative to baseline, in total and from high investment types. The bottom left hand panel shows the mean percentage point change in the share of total investment from new equity financing. The bottom right hand panel shows the mean change in the total investment by owner-managers (over our period of study), for high and low investment types and by whether they were ever credit constrained.

Source: Model simulations.

Figure 5.2 shows the impact of varying  $\lambda^{OM,p}$  in this way. The top left hand panel shows entry and changes in legal form. Increasing the value of the deduction for new equity does not lead to any change in the overall number of small businesses, but does lead to switching to the corporate form. This suggests that discouragement of new equity financing can create distortions in the choice of legal form for small businesses, but does not deter overall entry.

<sup>48</sup>For the tax treatment to be perfectly neutral with respect to investment, it must be the case that the marginal rate used to calculate deductions is equal to the rate paid on withdrawal. In practice, this is difficult to achieve if individuals can choose how to withdraw income (e.g. as either capital gains or dividends) and the rates depend on this, or if tax rates vary across time.

The reform changes incentives in two ways. First, its aim is to remove the disincentive to invest using new equity, at which it is successful: the right hand panels show that it achieves large increases in investment, especially for high investment business types. The bottom left hand panel shows that there is also a shift in the composition of funds used to finance investment. Second, the fact that it is implemented via a cash flow treatment, with the deductions provided upfront, helps to alleviate the credit constraints felt by some businesses. The bottom right panel illustrates the change in investment by whether the business owner was ever credit constrained.<sup>49</sup> We find that increases in investment are larger for businesses that were credit constrained in the pre-reform world.

Overall, the current disincentives to invest using new equity distort the total amount and source of small business investment. These distortions are particularly large for high investment business types, who are seen as the most likely to grow and are the target of policymakers.

### Combining rate and base reforms

Reforms to the tax base are better targeted at boosting investment than lower rates. We show above that removing preferential rates of capital gains tax reduces distortions and raises revenue in a progressive way. It does however, lead to a small fall in aggregate small business investment. In addition, the bias against equity financing inherent in the current tax system (and discussed above) increases when personal tax rates are higher. We now illustrate how combining changes to tax rates and the base can improve efficiency and equity. We consider reforms that increase the capital gains tax rate for business owners from 10% to 20% (i.e. as in Section 5.1), in addition to providing upfront deductions for higher rate taxpayers ranging between 0.1 and 0.25 (as in Section 5.2).

Figure 5.3 summarises the impact of these reforms. The red line illustrates the changes in aggregate investment and tax revenue under each value of the deduction in combination with the baseline 10% capital gains rate, as described in Section 5.2. The blue line shows the impact of the upfront deductions in combination with the higher rate of capital gains tax: all the points where  $\lambda^{OM,p} \geq 0.1$  are in the top right quadrant i.e. lead to higher tax revenue and investment. Increasing the capital gains tax rate on business income to 20% and combining this with a deduction for new equity equal to 20% for higher-rate taxpayers leads to a 2.4% increase in tax revenue, and 2.5% increase in aggregate small business investment.

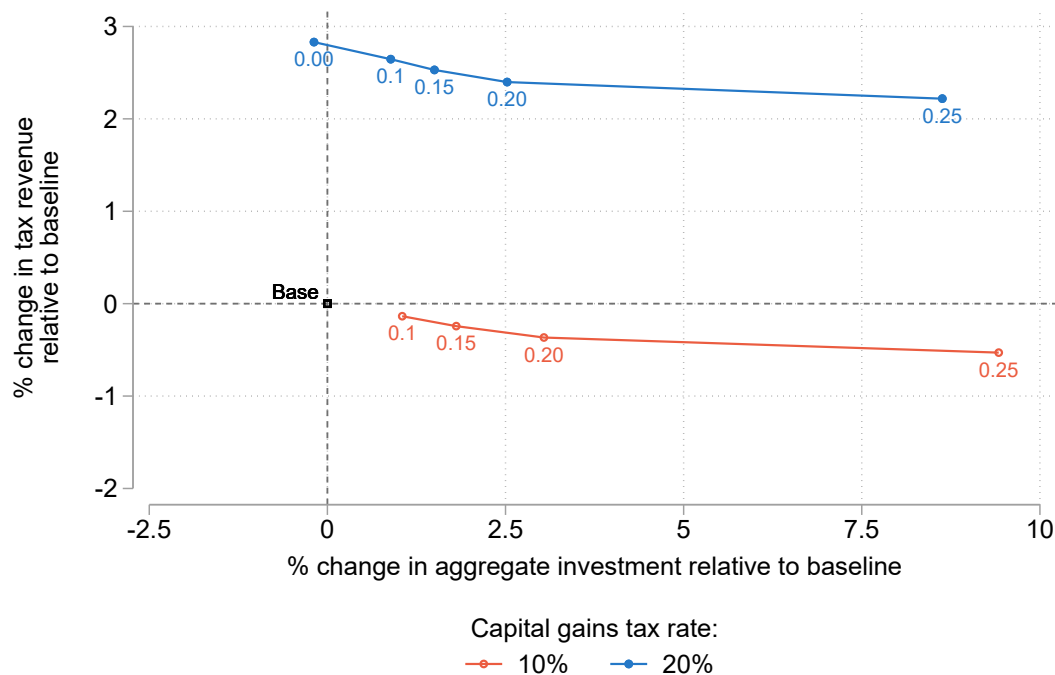
This illustrates how removing preferential tax rates (that only benefit some business owners) can raise significant revenue and reduce distortions, with the small decline in investment being more than offset by reforms to the tax base. We estimate the change in the

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<sup>49</sup>We define this as individuals who ever invest more than 95% of their assets on hand in productive capital.

expected value function at age 30 for individuals in our simulated sample, and calculate the share of individuals who are indifferent between, better or worse off under the different reform packages. For the policy that combines an increase in the capital gains rate to 20% with a 20% upfront deduction, 70% of the high investment types are better off, with only 3% worse off. In contrast, only 14% of the low investment types are better off, with 40% worse off. This highlights that the design of the current tax system subsidises high-income individuals primarily selling their own labour, at the expense of those making larger investments.

Figure 5.3: *Impact on tax revenue and investment from combining tax rate and base reforms*



Notes: The red line plots the percentage change in aggregate investment and tax revenue (relative to baseline) for values of the deduction for new equity investment between 0.1 and 0.25 (for higher rate taxpayers), when the capital gains tax rate equals 10%. The blue line plots the percentage change in aggregate investment and tax revenue for values of the deduction for new equity investment between 0.1 and 0.25 (for higher rate taxpayers), when the capital gains tax rate equals 20%. Source: Model simulations.

### 5.3 Investment subsidies for new start-ups

So far, we have described reforms aimed at removing distortions that are common to many tax systems. If there are market failures associated with entrepreneurial activity, then there may be gains to actively subsidising small business ownership. The efficacy of these subsidies depend on how well targeted they are at the market failures. One leading example is credit constraints, which can prevent some individuals from starting a business and may mean that some business owners invest less than they would otherwise like to. Lower rates of tax on the incomes derived from business ownership are not well targeted at credit con-

straints, since these are beneficial only if and when the business becomes profitable. Instead, one way to relax credit constraints is to provide subsidies for investment that are available to businesses in their first year of operation.

We consider a policy that gives new business owners a subsidy (ranging between £250 and £1000) that they are required to spend on investment.<sup>50</sup> Figure 5.4 summarises the impact of these subsidies. The top left-hand panel shows the change in the number of small businesses that start over our period of study. Start-up subsidies increase the number of high-investment types by allowing more individuals to meet the minimum level of capital required to enter.<sup>51</sup> Since these are a relatively small fraction of the overall population of small businesses, the percentage change in total number of small businesses is not large; however, the policy does allow credit constrained high-investment types to try business ownership.

The top right-hand panel shows the change in investment on the intensive margin i.e. for businesses that operated in the pre-reform world. It shows the mean change in annual investment (across businesses and years active), separately by whether the business is a high or low investment type and whether it was credit constrained in that year.<sup>52</sup> There is almost perfect crowd-out of the subsidy for non-credit constrained businesses: their average change in capital is approximately zero. However, the mean change in annual investment for credit constrained businesses is substantial. For high investment types, the mean change is in excess of the subsidy: this is driven by the fact that the subsidy acts not only to increase investment in the first year, but creates higher profits that are subsequently reinvested in future periods (in which they were also credit constrained in the pre-reform world). Overall, the subsidies increase aggregate small business investment by 1.3 – 4.5%, with more than half of this rise coming from high investment types.

A policy of providing start-up investment subsidies of £750 would lead to a 0.5% fall in government revenue from small businesses. This is approximately equivalent to providing a 25% deduction for new equity for higher-rate taxpayers. The latter reform leads to a larger increase in aggregate small business investment because it reduces the disincentive associated with investing a marginal pound, whereas the lump-sum nature of the investment start-up subsidies does not alter incentives at the margin. However, the start-up subsidies

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<sup>50</sup>We simulate this for types II-V (i.e. the subsidies are not available to type I businesses, for whom  $\theta = 0$ ). In practice, this could be enforced by requiring new business owners to provide details on what they plan on doing with the grant.

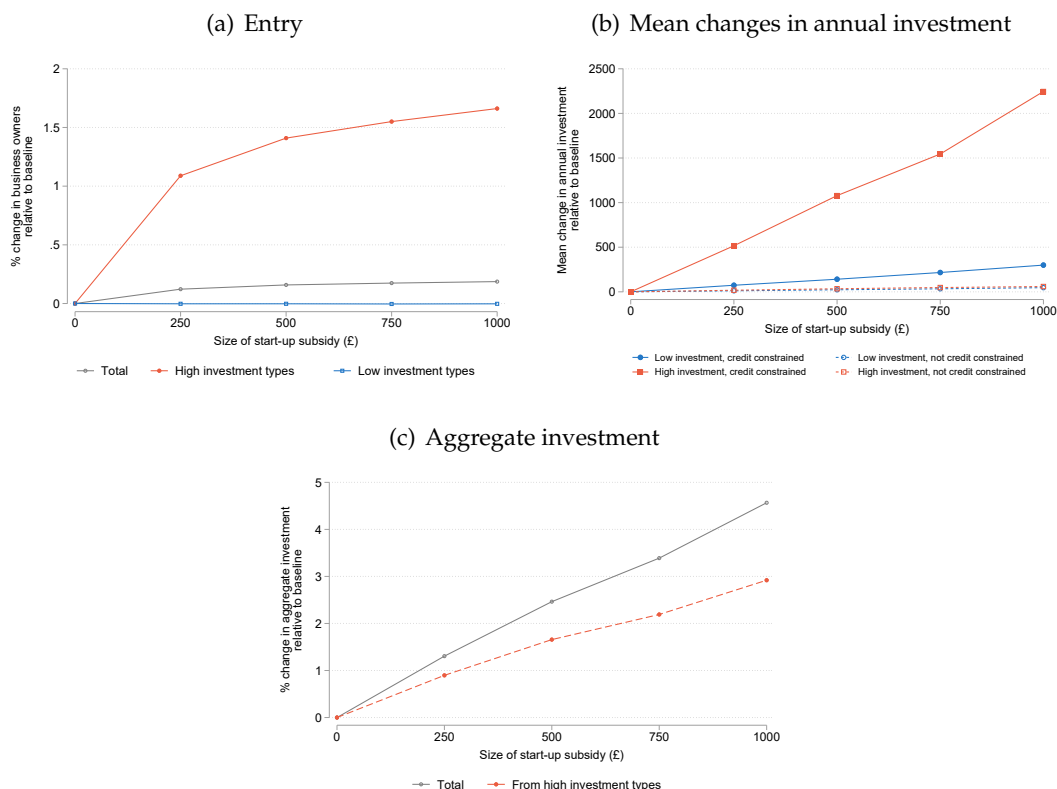
<sup>51</sup>We estimate the model using data on those that we observe running a business. This means that those who do not start businesses in the model are those agents for whom either the expected productivity as a business owner is too low or those that have insufficient assets. If there exist a set of individuals with very high returns to being a business owner, but low assets (and therefore don not enter), then our estimates could underestimate the effect of the subsidies on entry.

<sup>52</sup>We define this as individuals who invest more than 95% of their assets on hand in productive capital.



increase the number of people trying business ownership, because they allow people with very low assets to enter. The two types of policies thus affect different parts of the distribution of small business investment. Both types of reform are much better targeted at small business investment than preferential rates of capital gains tax, which cost more than six times the amount of tax revenue than either the deductions for new equity or start-up subsidies.

Figure 5.4: *Impact of introducing start-up investment grants*



Notes: We simulate the effect of offering subsidies (the value of the subsidy is shown on the horizontal axis) to people entering business ownership that they are required to spend on investment. The top left hand panel shows the percentage change in the number of small businesses relative to the baseline, separately by high (II and III) and low (IV and V) investment types. The top right hand panel shows the mean change in annual investment (£) (relative to baseline) for (i) low investment businesses who were credit constrained, (ii) low investment businesses who were not credit constrained, (iii) low investment businesses who were credit constrained, (iv) high investment businesses who were not credit constrained. Credit constraints are defined as investing more than 95% of assets in the baseline. The bottom panel shows the change in aggregate investment over our period of study, and the contribution made by high investment businesses.

Source: Model simulations.

## 6 Summary and conclusions

Governments often use tax policy as a way to try to boost entrepreneurship. We develop a dynamic model of business owners' choices to assess the impact of personal and corporate tax rates and bases on small business formation, investment and tax revenue. We show that one of the most common types of policy – preferential personal tax rates on incomes from

business ownership – is poorly targeted at small business entry and investment. We find, for example, that removing the preferential rate of capital gains tax given to UK business owners leads to no change in the total number of small businesses and only a small fall in aggregate investment, while greatly reducing profit retained in companies and raising revenue from high income individuals. In contrast, one of the most common types of distortions in the tax base – the bias against new equity financing – acts to significantly reduce investment.

The existence of market failures associated with entrepreneurial activity provides a rationale for actively subsidising some aspects of business ownership. The key tax design challenge is that market failures cannot be observed and that small business ownership is not a good proxy for entrepreneurship. One particular market failure is credit constraints, which can be particularly binding for new businesses. We show that, even relatively small, investment subsidies given in the first year of business life increase entry and subsequent investment by high investment business types and that they do this by alleviating credit constraints. Careful reforms to the tax base can therefore be more successful than preferential rates at both removing current disincentives and actively encouraging some forms of business activity. There are other potential sources of market failures associated with entrepreneurship, including the incomplete insurance of risky investments and positive spill-overs from innovative activities. It is nonetheless likely that lower capital tax rates, because they apply so widely, are also not the best way to address these. What is needed are policies that can target something that is much more closely tied to the source of the market failure (see Gordon and Sarada (2018) for further discussion). A promising avenue for future work is to quantify the extent of other market failures and find the most effective ways that policy can help relieve them.

We use UK data in this paper, but the broad stylised facts about small businesses and tax features (on which we base our model) apply to many other institutional settings. The key features of our setting – notably the tax advantage associated with the corporate form, the freedom for owner-managers to decide when income is taxed at the personal level, the preferential rate of capital gains tax for businesses assets and the bias against new equity financing – have long been common across, and therefore of interest in, most European tax systems. Since the 2017 Tax Cuts and Jobs Act (which is likely to lead more US business owners to choose a C-corporation form (Looney (2017)) that allows intertemporal income shifting and access to preferential capital gains tax treatment), the issues discussed in this paper are also more relevant in the US.

Our results are thus pertinent for tax policy beyond the UK. They also have implications beyond the taxation of small business owners. How we tax small businesses is important

in its own right – they are growing in number in many countries. But it is also important for tax design more broadly because business owners sit at the intersection of personal and corporate taxes. Preferential rates of tax on capital incomes are largely driven by a desire to boost entrepreneurial activities, but, since individuals other than business owners get income from dividends and capital gains, have much wider ramifications.

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# Appendix

## A Data

This paper uses administrative data from corporate and personal tax records provided by Her Majesty's Revenue and Customs (HMRC - the UK's tax authority), supplemented by data from company accounts. We also use information from the Longitudinal Small Business Survey. This appendix describes the data.

### A.1 Administrative tax data

#### Personal income tax data

Information on small business owners is from the universe of self-assessment income tax records, available from 2000-01 to 2015-16. All company directors and those with self-employment income are required to submit a self-assessment tax return.<sup>53</sup> These data include information on the taxable incomes of the individuals, the source of that income (e.g. whether it is from salary, dividends or capital gains) and some basic demographic characteristics (age and gender). For the self-employed, it records information on business expenses, such as the use of capital allowances.

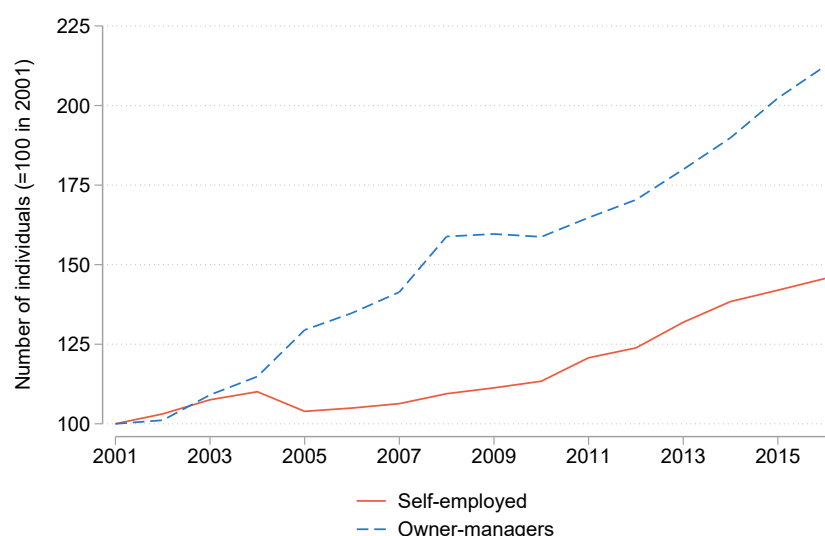
Figure A.1 shows the number of self-employed and owner-managers in each year relative to 2001. The number of owner-managers has more than doubled since 2001, while the number of self-employed has increased by almost 50%. In 2014, owner-managers constituted around 20% of the small business population. Over the same period, the number of employees grew by only 10% – small business owners are therefore an increasingly important part of the workforce.

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<sup>53</sup>Not all UK adults are required to complete a self-assessment tax return. In addition to the self-employed and company directors, those with substantial dividend, property or foreign income and those with incomes above £100,000 are also required to do so. Around 9-10 millions do so each year, out of an adult population of 40 million.



Figure A.1: *Growth in small business ownership, 2001-16*



Notes: The figure shows the numbers of self-employed and owner-managers in each tax year relative to 2001.  
Source: Authors' calculations based on HMRC administrative datasets.

## Company data

Information on the activities of incorporated businesses comes from two sources. First, we use the CT600 corporation tax return, which must be submitted by companies at least once every twelve months. The data include all tax accounting periods that finish in the tax years 2000-01 to 2014-15 (i.e. between April 6th 2000 and April 5th 2015).

This data is supplemented with information from company accounts from the Financial Accounting Made Easy (FAME) database provided by Bureau van Dijk, also covering the years 2000-01 to 2014-15.<sup>54</sup> These data are from Companies House, the UK company registrar, to which all companies must submit accounts. The accounts data are in two parts. First, the number of directors and number of shareholders are observed at a single point in time – in the most recent year that the company is in the data. This information is matched to the corporate tax record in 98% of cases. Second, information on the company balance sheet is recorded (mostly annually) in company accounts. In 87% of company-years, the corporate tax record is matched to company accounts for the same company with the same start and end date (i.e. in most cases companies file corporate tax records and company accounts that cover the same time period). Those tax records that do not match to company accounts are disproportionately likely to be in the first or last year a company is trading.

The UK tax year runs from April 6th to April 5th. Companies can choose to submit tax returns that cover any period of up to twelve months. In 10% of cases a tax return covers

<sup>54</sup>The match between CT600 tax records and FAME is based on Company Reference Number (CRN).

less than twelve months; in the majority of these cases, this is the first or last year a company is trading. Of the remaining 12 month accounts, around 25% begin in April. Table A.1 sets out the information provided on the number of directors and number of shareholders for companies that file accounts covering 12 months at least once between April 6th 2012 and April 5th 2015. In 2% of cases information on the number of directors is missing and in 23% of cases the number of shareholders is missing. Miller, Pope, and Smith (2020) show that those with missing shareholder information are disproportionately younger, lower profit and have lower asset values than those with non-missing information.

Table A.1: *Distribution of number of directors and shareholders for UK companies*

| Number of directors | Number of shareholders |         |         |          |           |
|---------------------|------------------------|---------|---------|----------|-----------|
|                     | 1                      | 2       | 3+      | No info. | Total     |
| 1                   | 339,504                | 83,937  | 18,216  | 157,625  | 599,282   |
| 2                   | 282,258                | 387,641 | 85,348  | 184,596  | 939,843   |
| 3+                  | 125,159                | 106,128 | 146,057 | 94,922   | 472,266   |
| No info.            | 2,653                  | 1,426   | 379     | 24,397   | 28,855    |
| Total               | 749,574                | 579,132 | 250,000 | 461,540  | 2,040,246 |

*Notes: Includes all companies filing a CT600 tax return covering 12 months in the tax years 2012/13 to 2014/15.*

*Source: Authors' calculations using HMRC administrative datasets.*

## Matching personal and company information

This paper relies on a match between the personal income tax records of company directors and the company's corporate tax returns and accounts.

The match was undertaken by HMRC, the tax authority. They took all directors listed on company accounts in 2013-14 (4.5 million directors), and attempted to match these directors (based on name, date of birth and address) to self-assessment tax records. All company directors are required to submit a tax return, which means that all directors should be in both datasets.

This match was undertaken for directors active at a particular point in time (2013-14). We are able to link both company and personal tax records over time, and so we have the full histories of these directors and their companies from 2002.

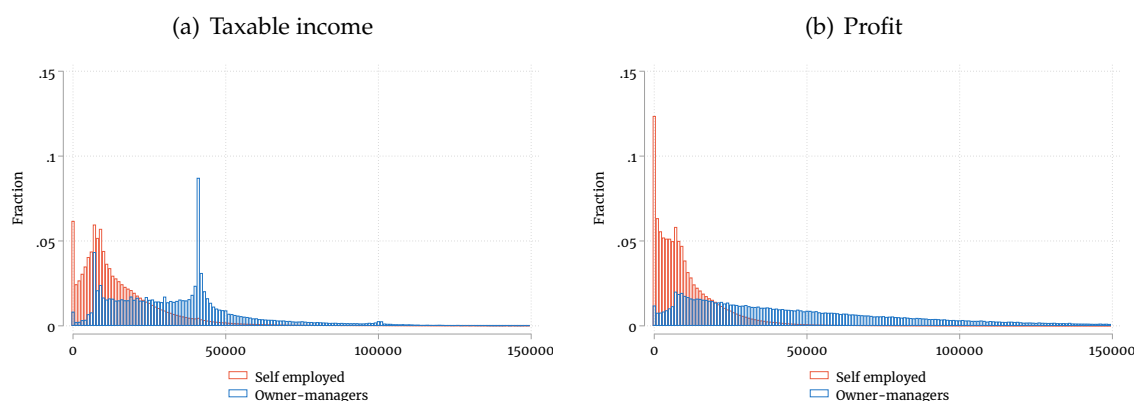
Of the 4.5 million directors, 3.3 million had non-missing information on date of birth and address. Of these, 2.2 million were successfully matched to their self-assessment tax record, giving a match rate of 49% of all directors listed, and 67% of those with non-missing date of birth and address. We note that the sample of all small companies is not the set of companies that HMRC tried to match (we do not have the list of companies included in that exercise), but the "matched" companies all fall within this full sample.

This match is also used by Miller, Pope, and Smith (2020), who compare the matched and unmatched samples extensively. To summarise, the matched companies are similar in terms of company age, have lower (at the mean) turnover and assets, but higher profits. This is because directors of companies with very low or negative profit are less likely to be successfully matched. Above £5000, the distribution of profit in the full and matched company samples look similar.

In this paper, we take as our starting point individuals who record being directors of “close companies” – this is defined as, “a company which is under the control of: five or fewer participators, or any number of participators if those participators are directors, more than half the assets of which would be distributed to five or fewer participators, or to participators who are directors, in the event of the winding up of the company.” Note that this is not the same as the list of 4.5 million company directors that HMRC tried to match to self-assessment tax records. We match approximately two-thirds of these to the corporate tax records and company accounts of their companies, using the HMRC match file. Of those matched, we keep those whose companies have fewer than two directors and two shareholders – many two director, two shareholder companies have two spouses as their owner-managers, reflecting the tax advantage to doing so. This allows us to focus on businesses that are essentially under the control of one agent, to avoid the complicating factors of multi-owner businesses.

Figure A.2 shows the distributions of profit and taxable income for the self-employed and owner-managers (matched sample) in 2014. Two things are apparent from these figures. First, the distributions of profit and taxable income for the self-employed are to the left of those for owner-managers. Second, there is pronounced bunching in taxable income for owner-managers at the higher rate threshold, and some bunching in both profit and taxable income for both legal forms at the lower profit limit.

Figure A.2: Distributions of taxable income and profit in 2014



Notes: The left-hand panel shows the distribution of taxable income for individuals who are self-employed or an owner-manager in 2014. The right hand panel shows the distribution of business profit for individuals who are self-employed or an owner-manager in 2014.

Source: Authors' calculations using HMRC administrative datasets.

## A.2 Longitudinal Small Business Survey

We supplement the information from tax records with survey data on small businesses collected by the UK's Department of Business, Energy and Industrial Strategy. We use information on 19,023 small businesses (defined as either self-employed or companies with two or fewer owners) interviewed over the period 2015 to 2017.

The survey asks businesses on their number of employees, which are not recorded in tax data. 81% have no employees, and a further 15% have between 1 and 9 employees: these businesses are not major employers.

The survey asks a set of questions seeking to elicit businesses plans for the next three years. These include, "Do you plan on investing in the next three years?", and "Do you plan on launching new products/services?". Table A.2 shows the the fraction of businesses that plan on launching new products or services, conditional on their plans to invest.

Table A.2: Correlation between investment and innovation plans

| Plan on investing: | Plan on launching new products: |     |
|--------------------|---------------------------------|-----|
|                    | No                              | Yes |
| No                 | 77%                             | 22% |
| Yes                | 44%                             | 55% |

Notes: The numbers show the proportion of businesses that plan on launching new products or services, conditional on their plans to invest over the next three years. Numbers shown for 19,023 small businesses, and weighted using weights provided.

Source: Longitudinal Small Business Survey, 2015-17.

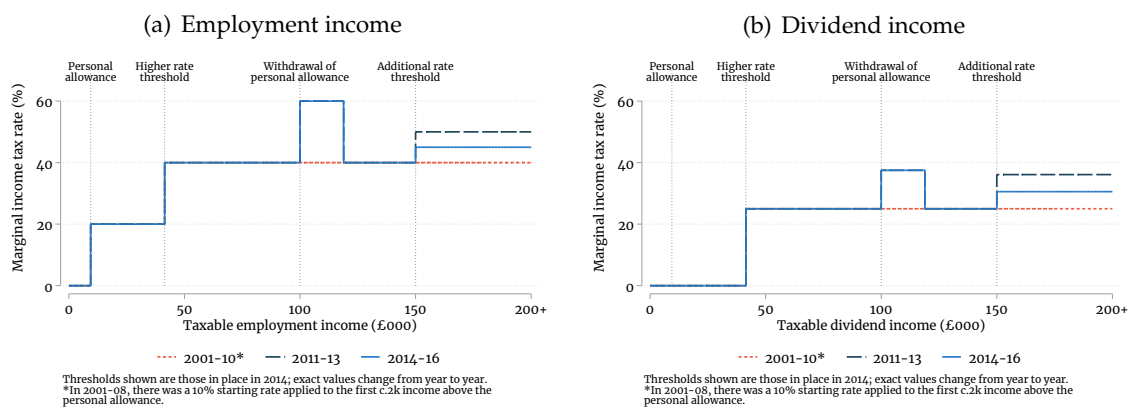
## B Tax system and its effects

### B.1 Tax system

#### Rates and thresholds

Tables B.1, B.2 and B.3 set out, for each year that our analysis covers, the relevant thresholds and statutory tax rates for the corporate, personal income and capital gains tax systems respectively. Figure B.1 illustrates the marginal tax rates schedules for employment and dividend income over the period we study.

Figure B.1: *Marginal personal income tax rate schedules*



Notes: The figure shows the marginal personal income tax rate applied to employment income between £0 and £200k over the period 2001-16. Source: Various government sources and authors' calculations. Exact rates and thresholds provided in Table B.2.

Table B.1: Statutory corporate tax thresholds and rates

| (1)      | (2)                              | (3)  | (4)                                      | (5)   | (6)               | (7)                      | (8)                      | (9)                      | (10)             |
|----------|----------------------------------|--|--|---|-------------------|--------------------------|--------------------------|--------------------------|------------------|
| Tax year | Thresholds (£)                   |  |  |   | Marginal rate (%) |                          |                          |                          |                  |
|          | Lower rate threshold ( $\pi_1$ ) | Lower rate marginal relief end ( $\pi_2$ ) | Small profits rate threshold ( $\pi_3$ ) | Small profits marginal relief end ( $\pi_4$ ) | $\pi < \pi_1$     | $\pi_1 \leq \pi < \pi_2$ | $\pi_2 \leq \pi < \pi_3$ | $\pi_3 \leq \pi < \pi_4$ | $\pi \geq \pi_4$ |
| 2002-03  | 10,000                           | 50,000                                     | 300,000                                  | 1,500,000                                     | 0.0               | 22.5                     | 20.0                     | 32.8                     | 30.0             |
| 2003-04  | 10,000                           | 50,000                                     | 300,000                                  | 1,500,000                                     | 0.0               | 23.8                     | 19.0                     | 32.8                     | 30.0             |
| 2004-05* | 10,000                           | 50,000                                     | 300,000                                  | 1,500,000                                     | 0.0               | 23.8                     | 19.0                     | 32.8                     | 30.0             |
| 2005-06* | 10,000                           | 50,000                                     | 300,000                                  | 1,500,000                                     | 0.0               | 23.8                     | 19.0                     | 32.8                     | 30.0             |
| 2006-07  |                                  |  | 300,000                                  | 1,500,000                                     | 19.0              | 19.0                     | 20.0                     | 32.8                     | 30.0             |
| 2007-08  |                                  |  | 300,000                                  | 1,500,000                                     | 20.0              | 20.0                     | 20.0                     | 32.5                     | 30.0             |
| 2008-09  |                                  |  | 300,000                                  | 1,500,000                                     | 21.0              | 21.0                     | 21.0                     | 29.8                     | 28.0             |
| 2009-10  |                                  |  | 300,000                                  | 1,500,000                                     | 21.0              | 21.0                     | 21.0                     | 29.8                     | 28.0             |
| 2010-11  |                                  |  | 300,000                                  | 1,500,000                                     | 21.0              | 21.0                     | 21.0                     | 29.8                     | 28.0             |
| 2011-12  |                                  |  | 300,000                                  | 1,500,000                                     | 20.0              | 20.0                     | 20.0                     | 27.5                     | 26.0             |
| 2012-13  |                                  |  | 300,000                                  | 1,500,000                                     | 20.0              | 20.0                     | 20.0                     | 25.0                     | 24.0             |
| 2013-14  |                                  |  | 300,000                                  | 1,500,000                                     | 20.0              | 20.0                     | 20.0                     | 23.8                     | 23.0             |
| 2014-15  |                                  |  | 300,000                                  | 1,500,000                                     | 20.0              | 20.0                     | 20.0                     | 21.3                     | 21.0             |

Note: Table sets out the relevant thresholds for pre-tax corporate profit,  $\pi$ , (columns 2-5) and the marginal corporation tax rate on profits that apply on profits between these thresholds. \* After 2003-4, the starting rate of corporation tax (applying below the lower-rate threshold) only applied to profits that were not distributed to shareholders in that tax year.

Table B.2: Statutory personal tax thresholds and rates

| (1)      | (2)                    | (3)                         | (4)<br>Thresholds (£) |                                 | (5)       | (6)<br>Dividend tax rates |           | (7)<br>Dividend tax rates |           | (8)<br>Ordinary income tax rates |           | (9)<br>Ordinary income tax rates |           | (10)<br>HRT to ART |           | (11)<br>Above ART |           |
|----------|------------------------|-----------------------------|-----------------------|---------------------------------|-----------|---------------------------|-----------|---------------------------|-----------|----------------------------------|-----------|----------------------------------|-----------|--------------------|-----------|-------------------|-----------|
|          |                        |                             |                       |                                 |           |                           |           |                           |           |                                  |           |                                  |           |                    |           |                   |           |
| Tax year | Primary threshold (PT) | Higher-rate threshold (HRT) | PA withdrawal         | Additional-rate threshold (ART) | Below HRT | Above HRT                 | Below HRT | Above HRT                 | Below HRT | Above HRT                        | Below HRT | Above HRT                        | Below HRT | Above HRT          | Below HRT | Above HRT         | Above ART |
| 2002-03  | 4,524                  | 34,515                      |                       |                                 | 0.0       | 25.0                      | 0.0       | 25.0                      | 22.0      | 40.0                             | 22.0      | 40.0                             | 22.0      | 40.0               | 22.0      | 40.0              | 40.0      |
| 2003-04  | 4,628                  | 35,115                      |                       |                                 | 0.0       | 25.0                      | 0.0       | 25.0                      | 22.0      | 40.0                             | 22.0      | 40.0                             | 22.0      | 40.0               | 22.0      | 40.0              | 40.0      |
| 2004-05  | 4,732                  | 36,145                      |                       |                                 | 0.0       | 25.0                      | 0.0       | 25.0                      | 22.0      | 40.0                             | 22.0      | 40.0                             | 22.0      | 40.0               | 22.0      | 40.0              | 40.0      |
| 2005-06  | 4,888                  | 37,295                      |                       |                                 | 0.0       | 25.0                      | 0.0       | 25.0                      | 22.0      | 40.0                             | 22.0      | 40.0                             | 22.0      | 40.0               | 22.0      | 40.0              | 40.0      |
| 2006-07  | 5,044                  | 38,335                      |                       |                                 | 0.0       | 25.0                      | 0.0       | 25.0                      | 22.0      | 40.0                             | 22.0      | 40.0                             | 22.0      | 40.0               | 22.0      | 40.0              | 40.0      |
| 2007-08  | 5,200                  | 39,825                      |                       |                                 | 0.0       | 25.0                      | 0.0       | 25.0                      | 22.0      | 40.0                             | 22.0      | 40.0                             | 22.0      | 40.0               | 22.0      | 40.0              | 40.0      |
| 2008-09  | 5,460                  | 40,835                      |                       |                                 | 0.0       | 25.0                      | 0.0       | 25.0                      | 20.0      | 40.0                             | 20.0      | 40.0                             | 20.0      | 40.0               | 20.0      | 40.0              | 40.0      |
| 2009-10  | 5,720                  | 43,875                      |                       |                                 | 0.0       | 25.0                      | 0.0       | 25.0                      | 20.0      | 40.0                             | 20.0      | 40.0                             | 20.0      | 40.0               | 20.0      | 40.0              | 40.0      |
| 2010-11  | 5,720                  | 43,875                      | 100,000 - 112,950     | 150,000                         | 0.0       | 25.0                      | 0.0       | 25.0                      | 20.0      | 40.0                             | 20.0      | 40.0                             | 20.0      | 40.0               | 20.0      | 40.0              | 50.0      |
| 2011-12  | 7,228                  | 42,475                      | 100,000 - 114,950     | 150,000                         | 0.0       | 25.0                      | 0.0       | 25.0                      | 20.0      | 40.0                             | 20.0      | 40.0                             | 20.0      | 40.0               | 20.0      | 40.0              | 50.0      |
| 2012-13  | 7,592                  | 42,475                      | 100,000 - 116,210     | 150,000                         | 0.0       | 25.0                      | 0.0       | 25.0                      | 20.0      | 40.0                             | 20.0      | 40.0                             | 20.0      | 40.0               | 20.0      | 40.0              | 50.0      |
| 2013-14  | 7,748                  | 41,450                      | 100,000 - 118,880     | 150,000                         | 0.0       | 25.0                      | 0.0       | 25.0                      | 20.0      | 40.0                             | 20.0      | 40.0                             | 20.0      | 40.0               | 20.0      | 40.0              | 45.0      |
| 2014-15  | 7,956                  | 41,865                      | 100,000 - 120,000     | 150,000                         | 0.0       | 25.0                      | 0.0       | 25.0                      | 20.0      | 40.0                             | 20.0      | 40.0                             | 20.0      | 40.0               | 20.0      | 40.0              | 45.0      |

Note: Table sets out the statutory thresholds (columns 2-5) that determine the point at which personal taxes (including social security contributions) are due (primary threshold) and the end of the basic rate (higher rate threshold). Columns (6)-(8) show the statutory tax rates applied to dividend income and columns (9)-(11) show the statutory tax rates applied to ordinary (e.g. employment and self-employed) income. PA withdrawal is the point at which the tax-free income tax personal allowance begins to be withdrawn (an individual loses 50p of their personal allowance for every pound they earn until their personal allowance is zero).

Table B.3: *Statutory capital gains thresholds and rates*

| (1)<br>Tax year | (2)<br>Capital gains allowance (£) | (3) (4)<br>Marginal rate (%)<br>if taxable income is: |           |
|-----------------|------------------------------------|---|-----------|
|                 |                                    | Below HRT   | Above HRT |
| 2002-03         | 7,700                              | 5.5   | 10.0      |
| 2003-04         | 7,900                              | 5.5   | 10.0      |
| 2004-05         | 8,200                              | 5.5   | 10.0      |
| 2005-06         | 8,500                              | 5.5   | 10.0      |
| 2006-07         | 8,800                              | 5.5   | 10.0      |
| 2007-08         | 9,200                              | 5.5   | 10.0      |
| 2008-09         | 9,600                              | 10.0  | 10.0      |
| 2009-10         | 10,100                             | 10.0  | 10.0      |
| 2010-11         | 10,100                             | 10.0  | 10.0      |
| 2011-12         | 10,600                             | 10.0  | 10.0      |
| 2012-13         | 10,600                             | 10.0  | 10.0      |
| 2013-14         | 10,900                             | 10.0  | 10.0      |
| 2014-15         | 11,000                             | 10.0  | 10.0      |

*Note: This table shows the statutory capital gains threshold (column 2) and rates (columns 3 and 4) in each year, assuming that the asset is a business asset that qualifies for taper relief (before 2008-09) and Entrepreneurs' Relief (2008-09 onwards) respectively. An amount equal to the allowance can be taken as capital gains tax free. Before 2008-09, capital gains above the allowance were taxed at marginal income tax rates, but taper relief meant that only a fraction of the tax rate applied so long as the asset had been held for long enough. This table assumes that the asset has been held for at least 2 years. An individual is above the higher-rate threshold if her taxable (for income tax purposes) income plus capital gains is above the higher-rate threshold. From 2008-09, owners of business assets faced a flat 10% capital gains tax rate (called Entrepreneurs' Relief). This relief is applied to the first £1 million (extended up to £10 million by 2011) of qualifying lifetime gains.*



## Effective marginal tax rates

In this section, we describe how the statutory rates and thresholds translate into effective marginal tax rates.

Table B.4: *Definitions statutory rates and and thresholds*

| Parameter  | Description                                       |
|--|---|
| <i>Personal income tax and NICs thresholds</i>       |   |
| $\gamma^{PA}$  | personal allowance                                |
| $\gamma^{PT}$  | NICs primary threshold (employees)                |
| $\gamma^{ST}$  | NICs secondary threshold (employers)              |
| $\gamma^{UEL}$                                       | NICs upper earnings limit                         |
| $\gamma^{LPL}$                                       | NICs lower profit limit (self-employed)           |
| $\gamma^{UPL}$                                       | NICs upper profit limit (self-employed)           |
| $\gamma^{BRT}$                                       | basic rate threshold (in excess of PA)            |
| $\gamma^{HRT}$                                       | higher rate threshold (in excess of PA)           |
| $\gamma^{WPA}$                                       | point at which PA gets withdrawn                  |
| $\gamma^{ART}$                                       | additional rate threshold                         |
| <i>Personal income tax rates</i>                     |   |
| $\tau_{inc,E}^{SR}$                                  | starting rate applied to employment income        |
| $\tau_{inc,E}^{BR}$                                  | basic rate applied to employment income           |
| $\tau_{inc,E}^{HR}$                                  | higher rate applied to employment income          |
| $\tau_{inc,E}^{AR}$                                  | additional rate applied to employment income      |
| $\tau_{inc,D}^{SR}$                                  | starting rate applied to dividend income          |
| $\tau_{inc,D}^{BR}$                                  | basic rate applied to dividend income             |
| $\tau_{inc,D}^{HR}$                                  | higher rate applied to dividend income            |
| $\tau_{inc,D}^{AR}$                                  | additional rate applied to dividend income        |
| <i>National Insurance Contributions (NICs) rates</i> |   |
| $\tau_{nics,ee}^{LEL}$                               | class 1 employee rate applied between PT and UEL  |
| $\tau_{nics,ee}^{UEL}$                               | class 1 employee rate applied above UEL           |
| $\tau_{nics,er}$                                     | class 1 employer rate applied above ST            |
| $\tau_{nics,se}^{LPL}$                               | class 4 employee rate applied between LPL and UPL |
| $\tau_{nics,se}^{UPL}$                               | class 4 employee rate applied above UPL           |
| <i>Corporate tax system</i>                          |   |
| $\zeta^{SRT}$  | starting rate threshold                           |
| $\zeta^{SRE}$  | starting rate end of marginal relief              |
| $\tau_{corp}^{SR}$                                   | starting rate                                     |
| $\tau_{corp}^{MR}$                                   | marginal relief fraction                          |
| $\tau_{corp}^{SCR}$                                  | small companies' rate                             |

Note: Table defines statutory thresholds and rates used to compute effective marginal tax rates.

The effective marginal tax rates paid on an extra pound of income earned depend on income level and legal form. Table B.4 defines thresholds and rates used to compute effective marginal tax rates on different forms of income. Let  $z$  denote the total value created by work

(i.e. profit for self-employed or owner-managers, and total employer cost for employees.)  
The effective marginal tax rates are as follows.

*Self-employed.* Marginal rates:

$$MTR = \begin{cases} 0 & \text{if } z \leq \gamma^{PA} \\ \tau_{inc,E}^{SR} & \text{if } \gamma^{PA} \leq z \leq \gamma^{LPL} \\ \tau_{inc,E}^{SR} + \tau_{nics,se}^{LPL} & \text{if } \gamma^{PA} < z \leq \gamma^{PA} + \gamma^{BRT} \\ \tau_{inc,E}^{BR} + \tau_{nics,se}^{LPL} & \text{if } \gamma^{PA} + \gamma^{BRT} < z \leq \gamma^{PA} + \gamma^{HRT} \\ \tau_{inc,E}^{HR} + \tau_{nics,se}^{UPL} & \text{if } \gamma^{PA} + \gamma^{HRT} < z \leq \gamma^{PA} + \gamma^{WPA} \\ 1.5\tau_{inc,E}^{HR} + \tau_{nics,se}^{UPL} & \text{if } \gamma^{PA} + \gamma^{WPA} < z \leq \gamma^{PA} + \gamma^{WPA} + 2 * \gamma^{PA} \\ \tau_{inc,E}^{HR} + \tau_{nics,se}^{UPL} & \text{if } \gamma^{PA} + \gamma^{WPA} + 2 * \gamma^{PA} < z \leq \gamma^{ART} \\ \tau_{inc,E}^{AR} + \tau_{nics,se}^{UPL} & \text{if } z \geq \gamma^{ART} \end{cases}$$

*Owner-managers.* The optimal withdrawal strategy, given total earnings (all to be withdrawn in this year): take  $\gamma^{PT}$  in salary, and then pay dividends above this amount. Corporate taxable profit is therefore  $z - \gamma^{PT}$ . Here note that  $\gamma^{BRT}$  and  $\gamma^{HRT}$  are defined in excess of the primary threshold (PT), as opposed to the personal allowance (PA). Marginal rates:

$$MTR = \begin{cases} 0 & \text{if } z \leq \gamma^{PT} \\ \tau_{corp}^{SR} + (1 - \tau_{corp}^{SR})\tau_{inc,D}^{BR} & \text{if } \gamma^{PT} \leq z \leq \gamma^{PT} + \zeta^{SRT} \\ \tau_{corp}^{MR} + (1 - \tau_{corp}^{MR})\tau_{inc,D}^{BR} & \text{if } \gamma^{PT} + \zeta^{SRT} \leq z \leq \gamma^{PT} + \zeta^{SRT} + \frac{\gamma^{HRT} - (1 - \tau_{corp}^{MR})\zeta^{SRT}}{(1 - \tau_{corp}^{MR})} \\ \tau_{corp}^{MR} + (1 - \tau_{corp}^{MR})\tau_{inc,D}^{HR} & \text{if } \gamma^{PT} + \zeta^{SRT} + \frac{\gamma^{HRT} - (1 - \tau_{corp}^{SR})\zeta^{SRT}}{(1 - \tau_{corp}^{MR})} \leq z \leq \gamma^{PT} + \zeta^{SRE} \\ \tau_{corp}^{SC} + (1 - \tau_{corp}^{SC})\tau_{inc,D}^{HR} & \text{if } \gamma^{PT} + \zeta^{SRE} \leq z \leq \frac{\gamma^{WPA}}{(1 - \tau_{corp}^{SC})} \\ \tau_{corp}^{SC} + (1 - \tau_{corp}^{SC})1.5\tau_{inc,D}^{HR} & \text{if } \frac{\gamma^{WPA}}{(1 - \tau_{corp}^{SC})} \leq z \leq \frac{\gamma^{WPA} + 2\gamma^{PA}}{(1 - \tau_{corp}^{SC})} \\ \tau_{corp}^{SC} + (1 - \tau_{corp}^{SC})\tau_{inc,D}^{HR} & \text{if } \frac{\gamma^{WPA} + 2\gamma^{PA}}{(1 - \tau_{corp}^{SC})} \leq z \leq \frac{\gamma^{ART}}{(1 - \tau_{corp}^{SC})} \\ \tau_{corp}^{SC} + (1 - \tau_{corp}^{SC})\tau_{inc,D}^{AR} & \text{if } z \geq \frac{\gamma^{ART}}{(1 - \tau_{corp}^{SC})} \end{cases}$$

If the owner-manager withdraws income in the form of capital gains, as opposed to dividend income, then the rates  $\tau_{inc,D}^{HR}$  and  $\tau_{inc,D}^{AR}$  are replaced with the capital gains tax rate above the higher rate threshold.

*Employees.* Given total employer cost,  $z$ , then earnings (i.e. net of employer NICs) are  $y = z - \tau_{nics,er}(y - \gamma^{PA})$ , which implies  $z = y(1 + \tau_{nics,er}) - \tau_{nics,er}\gamma^{PA}$ . Given this, we can

derive the marginal rates:

$$MTR = \begin{cases} 0 & \text{if } z \leq \gamma^{PA} \\ \frac{1}{1+\tau_{nics,er}} (\tau_{nics,er} + \tau_{inc,E}^{SR} + \tau_{nics,ee}^{LEL}) & \text{if } 0 < z - \gamma^{PA} \leq (1 + \tau_{nics,er})\gamma^{BRT} \\ \frac{1}{1+\tau_{nics,er}} (\tau_{nics,er} + \tau_{inc,E}^{BR} + \tau_{nics,ee}^{LEL}) & \text{if } (1 + \tau_{nics,er})\gamma^{BRT} < z - \gamma^{PA} \leq (1 + \tau_{nics,er})\gamma^{HRT} \\ \frac{1}{1+\tau_{nics,er}} (\tau_{nics,er} + \tau_{inc,E}^{HR} + \tau_{nics,ee}^{UEL}) & \text{if } (1 + \tau_{nics,er})\gamma^{HRT} < z - \gamma^{PA} \leq (1 + \tau_{nics,er})\gamma^{WPA} \\ \frac{1}{1+\tau_{nics,er}} (\tau_{nics,er} + 1.5\tau_{inc,E}^{HR} + \tau_{nics,ee}^{UEL}) & \text{if } (1 + \tau_{nics,er})\gamma^{WPA} < z - \gamma^{PA} \\ & \leq (1 + \tau_{nics,er})(\gamma^{WPA} + 2\gamma^{PA}) \\ \frac{1}{1+\tau_{nics,er}} (\tau_{nics,er} + \tau_{inc,E}^{HR} + \tau_{nics,ee}^{UEL}) & \text{if } (1 + \tau_{nics,er})(\gamma^{WPA} + 2\gamma^{PA}) < z - \gamma^{PA} \\ & \leq (1 + \tau_{nics,er})\gamma^{ART} \\ \frac{1}{1+\tau_{nics,er}} (\tau_{nics,er} + \tau_{inc,E}^{AR} + \tau_{nics,ee}^{UEL}) & \text{if } z \geq (1 + \tau_{nics,er})\gamma^{ART} \end{cases}$$

### Capital allowances

Current expenditure (such as wages and material inputs) is directly deductible from turnover in the calculation of (corporate) taxable profits. For capital expenditure (such as on buildings and machinery that depreciate over time), companies can claim capital allowances.

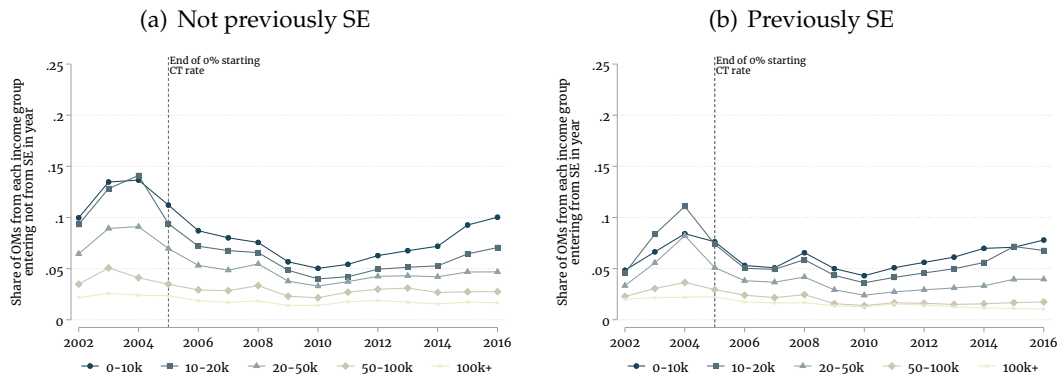
Since 2008-09, the UK has operated an Annual Investment Allowance (AIA), which provides 100% upfront deduction for plant and machinery investment up to an annual cap (which varied between £25,000 and £500,000 across years). Plant and machinery expenditure above this allowance is ‘written down’ on a (currently 18%) declining-balance basis. In practice most small companies are able to deduct 100% of their plant and machinery investments using the AIA (i.e. in the year the expenditure is incurred).

Prior to 2008, the capital allowances regime was less generous than the AIA but small and medium-sized companies still tended to get allowances that were greater than economic depreciation. Most small businesses would have been able to claim a 50% first year allowance for all of their plant and machinery investments, meaning that half of the expenditure could be deducted in the calculation of corporate profit in the year the investment was made, while the remainder would be deducted on a declining balance basis (25%). As an example, for an investment of £100, £50 would be deducted in the first year, £12.50 in the second year (25% of £50), £9.38 (25% of £37.50) in the third year and so on.

## B.2 Additional figures

Figure B.2 shows incorporation rates over the period 2002 to 2016 for those that were and were not previously self-employed. Figure B.3 shows the share of owner-managers incorporating in the year shown on the horizontal axis with profit above £100,000, relative to 2001. Figure B.4 shows the entry of small businesses over the period 2002 to 2016.

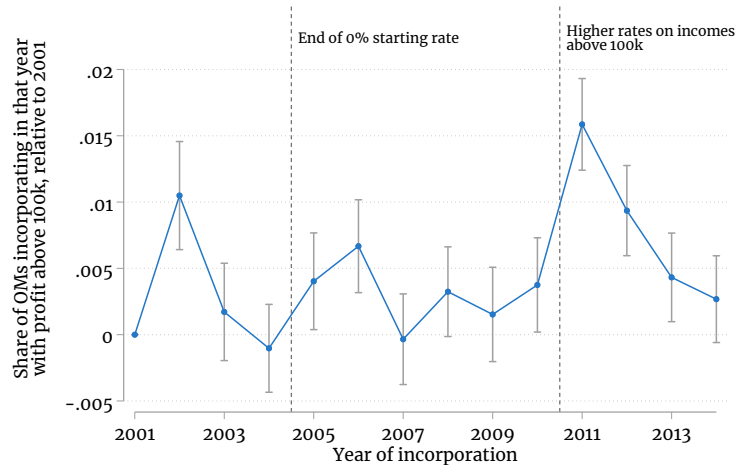
Figure B.2: Entry of owner-managers, 2001-16



Notes: The left hand panel shows the share of owner-managers within each taxable income band that are newly present in each year and were not self-employed in the previous year, and the right hand panel shows the share entering that were self-employed in the previous year.

Source: Authors' calculations using HMRC administrative datasets.

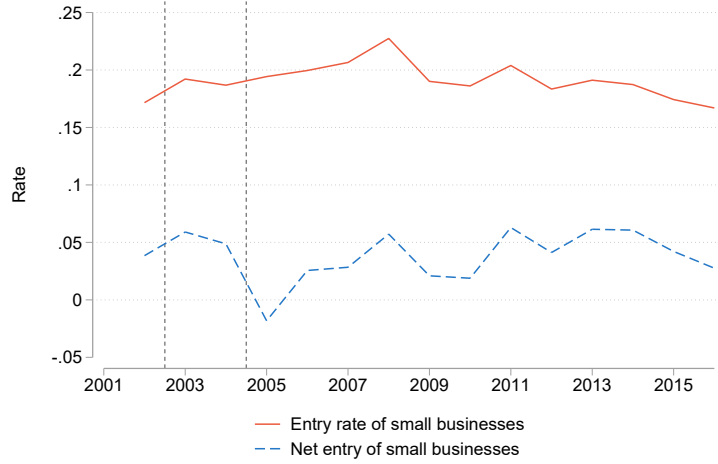
Figure B.3: Incorporation rates for high profit companies



Notes: The line shows the share of owner-managers that incorporated in the year shown on the horizontal axis that made profits in excess of £100,000 (in 2014 prices), relative to 2001.

Source: Authors' calculations using HMRC administrative datasets.

Figure B.4: *Entry of small businesses, 2002-16*



Notes: The red line shows the number of new small businesses as a fraction of the previous year's total. The blue line shows the number of new small businesses minus the number of exiting small businesses as a fraction of the previous year's total. Source: Authors' calculations using HMRC administrative datasets.

## C Additional details on clustering

We use a two-step procedure, following Bonhomme et al. (2021), to model latent types of business owner. In the first step, we classify business owners using a k-means clustering approach, and in the second step, we estimate the parameters of the model separately by the latent types.

When implementing the k-means clustering approach, the researcher needs to decide the variables on which to cluster, and the number of clusters (or types). The choice of variables is motivated by the economic problem faced by agents. We use two variables: (i) business owners' average annual profit, and (ii) business owners' average annual investment as a share of average annual profit. These variables are tightly related to the parameters that govern the productivity process and profit function in the model.

### C.1 Clustering problem

The k-means clustering problem in the classification step (for a given number of types  $K$ ) is defined as:

$$\min_{\mathcal{K}, \{\bar{x}\}_{k=1}^K} \sum_{k=1}^K ||x_i - \bar{x}_k||^2 = \min_{\mathcal{K}, \{\bar{x}\}_{k=1}^K} SSE, \quad \text{with} \quad \bar{x}_k = \frac{1}{N_k} \sum_{k(i)=k} x_i \quad (\text{C.1})$$

where the classification is given by  $\mathcal{K} = \{k(i)\}_{i=1}^n$ . For a given number of types,  $K$ , and vector of individual characteristics,  $x_i$ , this procedure determines the classification that minimises the within type sum of squared errors. We define  $x_i$  to be a two-dimensional vector

containing individual  $i$ 's mean profit and mean investment as a share of mean profit. Each individual's average is calculated over the time that he/she is in the sample.

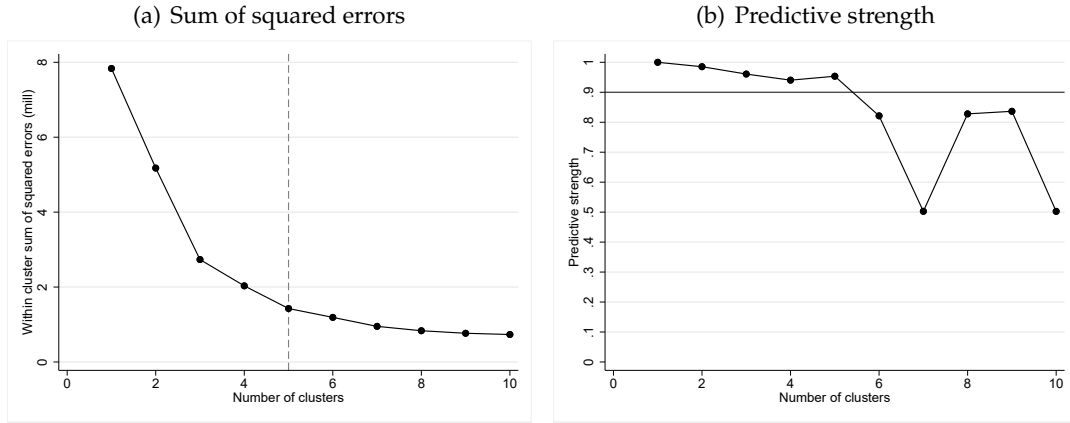
## C.2 Number of clusters

In order to select the number of clusters we use heuristic methods. Our goal is to approximate the heterogeneity, while limiting the total number of clusters.

The first heuristic is based on the rate of decline in the within-cluster sum of squared errors as we increase the number of clusters. The idea behind this approach is that when the number of clusters is below the true number, increasing the number is associated with a large decrease in the measure of cluster dissimilarity (sum of squared errors). In contrast, when the number of clusters is above the true number, an increase in the number of clusters leads to a smaller increase in the measure of cluster dissimilarity. Thus, at some  $K$ , the decrease in the measure of cluster dissimilarity flattens, and it is at this "elbow" point that indicates the appropriate number of clusters. Figure C.1(a) shows how the cluster dissimilarity declines as we increase the number of clusters from 1 to 10. Beyond 5 clusters, this flattens off considerably, suggesting 5 as the optimal number of clusters.

The second method we use is based on predictive strength, as suggested by Tibshirani and Walther (2005). The basic idea of this approach is to: (i) cluster the test data set into  $K$  clusters, (ii) cluster the training data into  $K$  clusters, and then (iii) measure how well the training set cluster predicts co-memberships in the test set. For each pair of test observations that are assigned to the same test cluster, we determine whether they are also assigned to the same cluster based on the training centres. For each test cluster, we compute the proportion of observation pairs in that cluster that are also assigned to the same cluster by the training set centroids. The measure of predictive strength takes the minimum over the different test clusters. When  $K = 1$ , the predictive strength equals 1, since the training and test datasets all fall into one cluster. We choose the largest  $K$  such that the predictive strength is above some threshold; Tibshirani and Walther (2005) find that a threshold of 0.8-0.9 works well in practice. Figure C.1(b) shows the measure of predictive strength for  $K = 1, \dots, 10$ , for two-fold cross-validation.  $K = 5$  is the largest  $K$  such that the predictive strength is above the threshold of 0.9. Both approaches give the optimal number of clusters (elsewhere referred to as types) equal to 5.

Figure C.1: Methods for determining optimal number of types



Notes: The left hand panel shows the within-cluster sum of squared errors when we set the number of types between 1 and 10. The right hand panel shows a measure of predictive strength when we set the number of types between 1 and 10. Source: Authors calculations using HMRC administrative datasets.

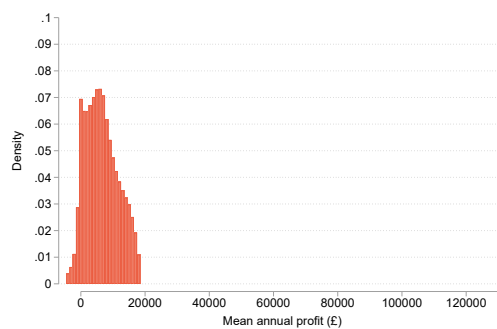
### C.3 Distributions within latent types

Figures C.2 and C.3 show the marginal distributions of mean profit, and mean investment as a share of mean profit, within each latent type (referred to as clusters above). These are the variables on which we cluster. The types are ordered by the mean profit levels, with type I having the lowest profit levels, and type V the highest. For types I, IV and V there is a mass point at zero investment as a share of profit, and for all these types, investment is relatively low. Types II and III do the most investment, as a share of profit, with the average investment as a share of profit equal to 0.19 for type II and 0.57 for type III.

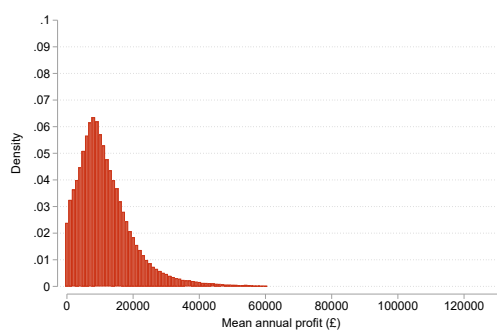
Table C.1 shows that these differences are also reflected in variation in industry composition across types. More than 40% of type V business owners work in business services, while type III (the highest investment type) are more likely to work in agriculture, mining or utilities.

Figure C.2: *Distributions of mean profit by type*

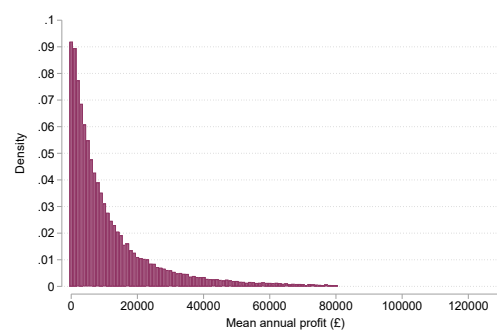
(a) Type I



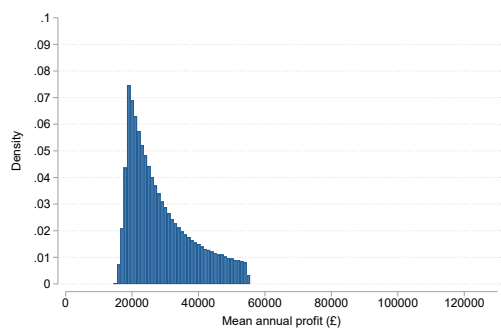
(b) Type II



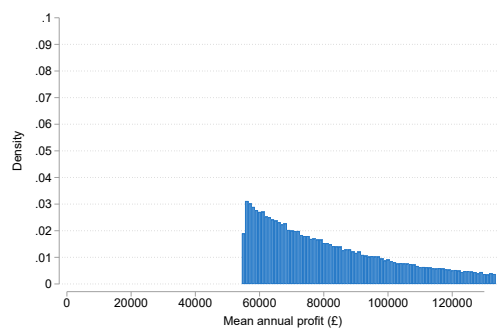
(c) Type III



(d) Type IV



(e) Type V



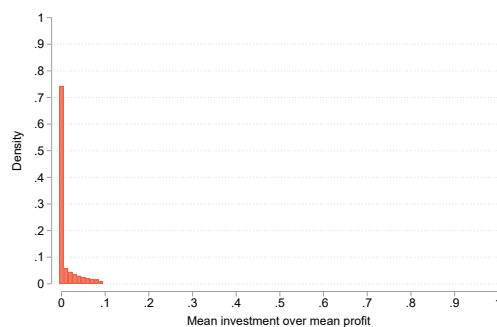
*Notes: Each panel shows the distribution of mean profit by the different latent types.*

*Source: Authors calculations using HMRC administrative datasets.*

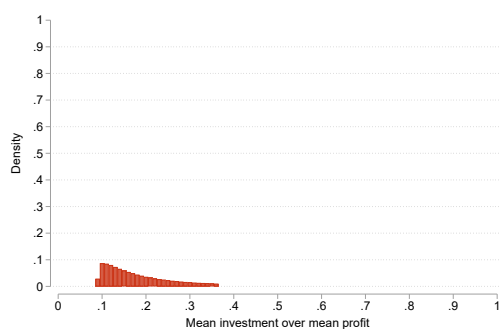


Figure C.3: *Distributions of mean investment over mean profit by type*

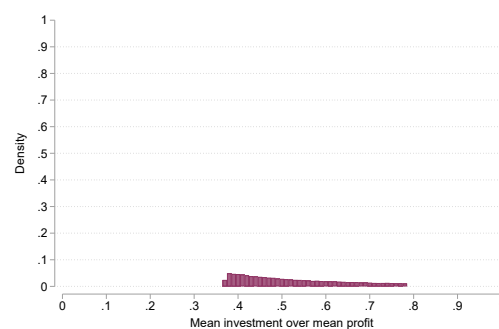
(a) Type I



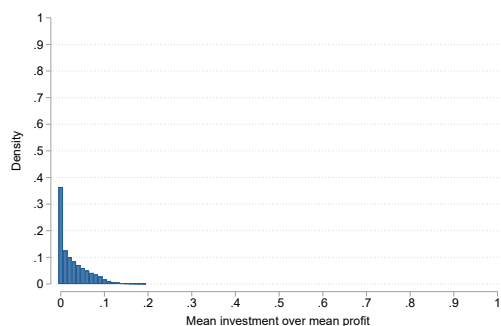
(b) Type II



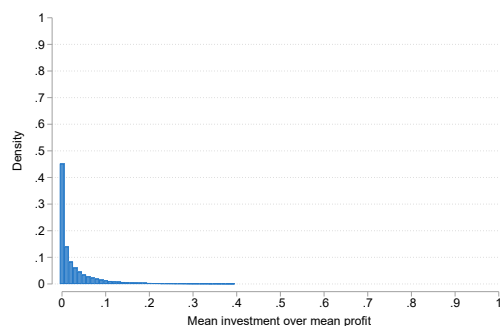
(c) Type III



(d) Type IV



(e) Type V



Notes: Each panel shows the distribution of mean investment as a share of mean profit by the different latent types.  
Source: Authors calculations using HMRC administrative datasets.

Table C.1: *Industry distribution by type*

|                                | % of each type in each industry |      |      |      |      |
|--------------------------------|---------------------------------|------|------|------|------|
|                                | I                               | II   | III  | IV   | V    |
| Construction                   | 23.3                            | 20.2 | 10.5 | 37.0 | 8.6  |
| Business services              | 22.8                            | 16.1 | 16.0 | 24.0 | 43.7 |
| Retail                         | 10.7                            | 9.0  | 8.1  | 5.6  | 3.6  |
| Domestic services              | 9.5                             | 4.8  | 3.6  | 1.6  | 0.2  |
| Medical                        | 6.5                             | 5.7  | 4.3  | 5.8  | 10.5 |
| Transport                      | 5.7                             | 13.6 | 10.9 | 3.0  | 2.5  |
| Wholesale                      | 5.0                             | 8.2  | 7.9  | 3.7  | 1.4  |
| Manufacturing                  | 3.0                             | 4.4  | 4.7  | 2.8  | 1.7  |
| Agriculture, mining, utilities | 1.7                             | 5.0  | 15.3 | 1.3  | 0.8  |
| Other/missing                  | 11.9                            | 13.0 | 18.6 | 15.3 | 26.9 |

*Notes: Each column shows the distribution of business owners within each type across the top 10 industries.  
Source: Authors' calculations using HMRC administrative datasets.*

## D Numerical procedure

The model cannot be solved analytically. We therefore use numerical techniques to solve for the policy and value functions. This is done recursively, from the final period of working life (age 60). Working backwards, at each age, we use an endogenous grid point method to solve for the optimal choices of assets, share of assets in the company (for owner-managers), and labour supply, conditional on the choice of capital and legal form next period. We then calculate the expected value of choosing the different legal forms next period, and then, given this, calculate the optimal choice of capital in the first sub-period.

### D.1 Discretization

The model has two discrete state variables: age and legal form. Age takes values between 30 and 60, at which point individuals retire with certainty. Legal form can take the values: employee, self-employed, and owner-manager, with the latter running either a one or two shareholder company, which affects the progressivity of the personal tax system.

There are five additional state variables that are discretized: total assets, the share of assets held in the company, the individual's latent productivity, the transitory productivity component, and the fixed cost associated with incorporation. Total assets are placed on a grid with 25 points, unequally spaced, with more points at the low end of the asset distribution. We can use a relatively low number of grid points because the solution method involves calculating an exact solution to the Euler equation at each point. The share of assets held in the company is placed on an equally spaced grid with 6 points. The log of individual's latent productivity is placed on a grid with 4 elements using the method of

Adda and Cooper (2003).<sup>55</sup> The AR(1) process for the transitory productivity component is placed on a grid with 4 points, using the method developed by Rouwenhorst (1995); Fella et al. (2019) find that this method performs better than others, even with a relatively small number of states. The incorporation fixed cost is assumed to be normally distributed, and we place this on grid with 6 points using the Adda and Cooper (2003) method.

In addition to legal form, the choice variables each period are: the share of assets to invest in capital, total assets next period, share of assets to hold within the company next period, and labour supply (which jointly imply consumption). We place the capital investment decision on a grid with 5 points, and linearly interpolate the first order condition between these points to find the optimal value of capital. We iteratively search over next period's share of assets held in the company using a grid with 6 points, such that the intervals on the final grid equal 0.008. Total assets next period and labour supply are not placed on a grid; instead individuals can choose any feasible combination of these variables.

## D.2 Solution to the agent's problem

We use a version of the endogenous grid-point method (EGM) for discrete continuous dynamic choice models developed in Iskhakov et al. (2017). The EGM algorithm was first introduced in economics by Carroll (2006), who demonstrates that it improves both speed and accuracy in a buffer stock savings model. We calculate the solution to the agent's problem in a series of steps; we describe these steps in details for owner-managers, for whom the problem is most complex, and note where the problem simplifies for employees and the self-employed.

### 1. EGM step

First, conditional on the state and some choice variables, we calculate optimal consumption by inverting the Euler equation and recovering total assets from the budget constraint. The choice variables on which we condition are: capital investment,  $k$ , legal form next period,  $d'$ , share of assets held in the company next period,  $\tilde{a}'$ .

The Euler equation is:

$$u_c(c, l) \geq \beta \mathbb{E} \left[ \frac{\partial}{\partial a'} \left( V(\Omega' | \Omega, a', \tilde{a}', d') \mathbb{1}_{age < 60} + V^T(a') \mathbb{1}_{age = 60} \right) \right]. \quad (D.1)$$

When the agent is not borrowing constrained, the equation holds with equality. The EGM approach is to calculate the right hand side, for a given level of assets tomorrow,  $a'$ , and

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<sup>55</sup>This is similar to Tauchen (1986), except that the support of the unconditional distribution is partitioned into  $N$  intervals, each having equal probability mass. In contrast, Tauchen (1986) chooses nodes that are equally spaced between two truncated extremes.

calculate the implied optimal consumption,  $c$  by inverting the marginal utility of consumption. Note that, as set out by Iskhakov et al. (2017), the existence of productivity uncertainty and the logit taste shocks associated with switching legal form (discussed below), smooths out next period's expected value function. This yields a unique solution to the choice of  $c$ , conditional on the choice variables described above.

Given consumption and an effective marginal tax rate,  $mtr$ , we can use the intra-temporal optimality condition to solve for the agent's optimal leisure choice,  $l$ :

$$l = \left( \frac{c^{-v_c} \times \omega \times (k / \max(1, \underline{k}))^\theta \times (1 - mtr)}{\chi} \right)^{-1/v_L}. \quad (\text{D.2})$$

If the agent is borrowing constrained, then we solve the intratemporal problem given a choice of zero assets tomorrow to recover  $c$  and  $l$ . Given  $c$ ,  $l$ ,  $a'$ , and the other conditioning choice variables, we can recover assets today,  $a$ , from the budget constraint. In order to compare these choices in subsequent steps, we linearly interpolate the choices of  $c$ ,  $l$ ,  $a'$  over an exogenously set grid for  $a$ , in a regularization step.

We define the optimal conditional policy functions:  $c(\Omega|k, d', \tilde{a}^c)$ ,  $l(\Omega|k, d', \tilde{a}^c, mtr)$ ,  $a'(\Omega|k, d', \tilde{a}^c, mtr)$  and conditional value function  $V(\Omega|k, d', \tilde{a}^c, mtr)$ . We also solve for these optimal conditional choices when  $mtr$  is undefined, because the agent is located at a kink in the tax schedule; in these cases, we can recover the optimal conditional choices by setting taxable income,  $y$  or profit,  $z$ , equal to the relevant kink point and rearranging the budget constraint to get  $l$ .

In our setting, the presence of kinks in the tax system and discrete choices over legal form next period potentially introduce non-concavities, which complicates the solution to the problem.

## 2. Choice of taxable income

The tax system is piecewise linear, with a range of possible effective marginal tax rates,  $mtr$ , which creates kinks in the budget set. We account for this by solving for the optimal choices of consumption, leisure, and assets next period, conditional on being either on an interior section of the tax system with an effective marginal tax rate equal to  $mtr$ , or at the kink points. We then calculate the implied profit,  $z(\Omega|k, d', \tilde{a}^c, mtr)$ , and taxable income,  $y(\Omega|k, d', \tilde{a}^c, mtr)$ , given these choices. We select the choice such that the marginal tax rate associated with the choice is equal to the marginal tax rate given implied profit and taxable income.

For example, let  $y_{0.2} = y(\Omega|k, d', \tilde{a}^c, mtr = 0.2)$  denote the implied taxable income when leisure is chosen given a marginal tax rate of 0.2, and analogously for  $y_{0.4} = y(\Omega|k, d',$

$\tilde{a}^{c'}, mtr = 0.4$ ). Let  $y^K$  denote the point at which the marginal tax rate increases from 0.2 to 0.4. If  $y_{0.2} \leq y^K$ , we select the choices associated with  $mtr = 0.2$ ; if  $y_{0.4} \geq y^K$ , we select the choices associated with  $mtr = 0.4$ ; and if  $y_{0.2} > y^K \wedge y_{0.4} < y^K$  then we select the choices associated with  $y = y^K$ .

At the end of this step, we have a set of conditional policy and value functions that depend on the state variables, choice of assets held in the company next period, the choice of legal form next period, and the choice of share of assets to invest in capital e.g.  $c(\Omega|k, d', \tilde{a}^{c'})$ .

Note that for employees, labour supply (and hence leisure) is exogenously fixed at the full time equivalent. This means that there is no decision over taxable income, and instead they simply have to choose consumption and assets next period. This is done using the EGM step described above.

### 3. Choice of assets held in the company next period

To solve for the share of assets held in the company next period, we take the maximum across all possible choices:

$$V(\Omega|k, d') = \max_{\tilde{a}^{c'} \in [0,1)} V(\Omega|k, d', \tilde{a}^{c'}).$$

We perform this search across a grid of  $\tilde{a}^{c'}$ , which is iteratively shrunk until the interval between the points equals 0.008 (the EGM step described above must be performed on each iteration).

Note that for the self-employed and employees, there is no option to save in a company asset, and so this step is trivial (we set  $\tilde{a}^{c'} = 0$  everywhere).

### 4. Choice of legal form next period

Agents make a discrete choice over legal form next period. This depends on their conditional value functions,  $V(\Omega|k, d')$ , any utility costs from switching  $F^{start}, F^{inc}$ , and the logit shock associated with switching legal form,  $\zeta_{d'}$ . The choice of legal form next period is then:

$$\max_{d' \in \mathcal{D}_d} V(\Omega|\tilde{k}, d') + \zeta_{d'} \tag{D.3}$$

$$\Rightarrow V(\Omega|k) = \mathbb{E}_\zeta \left[ \max_{d' \in \mathcal{D}_d} V(\Omega|k, d') + \zeta_{d'} \right] = \gamma + \ln \left[ \sum_{d' \in \mathcal{D}_d} e^{V(\Omega|k, d')/\sigma_\zeta} \right]. \tag{D.4}$$

The inclusion of shocks associated with switching legal form ensures that the predictions from the model are statistically non-degenerate i.e. they allow for agents to move between forms for reasons that are not explicitly modelled. It also serves to smooth the expected value functions and thus simplifies the numerical solution of the model.

## 5. Choice of share of assets to invest in capital

The final step is to take the max over the possible choices of capital investment,  $k$ :

$$V(\Omega) = \max_{k \in [0, a]} V(\Omega|k).$$

We do this by evaluating the first order condition with respect to the choice of capital at five points and linearly interpolating between these points to find the choice of  $k$  where it is equal to zero (or equal to the corner solutions of investing nothing or  $a$ ).

Employees (and business owners in type I, for which we set  $\theta = 0$ ) simply set  $k = 0$ .

### D.3 Policy regimes

As set out in Appendix B, the tax system applying to employees and business owners depends on a range of thresholds and rates, many of which vary over time. Solving the model is computationally intensive, and we therefore solve the model for three different tax regimes (as opposed to one for each of the 12 years that we model). These account for the important features of the tax system as it pertains to business owners, and the large changes over time, but abstracts from some of the smaller differences such as changes in tax thresholds.

In all three regimes, we model the personal and corporate tax systems. The personal tax system is piecewise linear, with kinks at the point at which personal taxes become payable (£9440), at the higher rate threshold (£41450), and, for 2011-14, at the withdrawal of the personal allowance (£100,000–£118,800), and the start of the additional rate (£150,000). The rates at each segment of the tax system vary across employees, self-employed, and owner-managers. Owner-managers who are exiting can take income out as capital gains, which is taxed at a lower rate of 10%.

We model the corporate tax system as having a main rate (set equal to the small companies rate), and, for 2003-04, a 0% starting rate on profits up to £10,000. This introduces additional kinks for owner-managers. We explicitly account for these when we solve the agent's problem (described above). Self-employed business owners can deduct the cost of capital from their taxable profit, and owner-manager can deduct it from the corporate taxable profit. This is consistent with the treatment of investment spending under the Annual Investment Allowance.

### D.4 Simulation

We simulate 50,000 agents for each latent type over the period 2000-15. We require the initial conditions for business owners to simulate the model over our period of study. We do

not observe the distributions of assets in the data, and we therefore use information from the UK's Wealth and Assets Survey to make the initial draw of assets for our simulations. We estimate a Tobit model for assets as a function of average earnings, a quadratic in age, whether the individual is self-employed, an owner-manager or an employee. The dependent variable is financial assets, reflecting the fact that other savings may be substantially more illiquid. Using the coefficients from this model, we predict the whether the individual has (i) zero assets, and (ii) the expectation of log assets, conditional on having positive assets. This gives us initial draws for agents in our first year of simulation (2000), and also the asset draws for 30 year olds who are "born" in subsequent years. We use a similar method to get the initial share of assets held in the business for owner-managers. The draws for productivity, incorporation and start-up costs are drawn from their estimated distributions using Monte Carlo methods. Finally, we set the share of business owners that are owner-managers in the first year by matching this share to the data.<sup>56</sup>

Given the agents' state variables, the optimal choices are calculated from the first year of observation and then solved forward. We first calculate the optimal choice of share of assets invested in capital, linearly interpolating between the grid points. Conditional on this and the draws from the logit shocks, we calculate the value functions (linearly interpolating between grid points) associated with each choice of legal form next period. Given this, we then solve for the optimal consumption choice (again, interpolating between the grid points). From this, we can solve exactly for the choices of leisure and (for owner-managers) share of assets held in the company next period. This allows agents to locate exactly at kinks in the tax schedule. Agents are simulated through the three different tax regimes; the movement between regimes is unexpected in each case.

## D.5 Method of simulated moments

Given the parameters set in the first stage, the second stage estimation solves for the parameter vector,  $\hat{\theta}$ , which minimises the GMM objective function:

$$\hat{\theta}_j = \arg \min G_j(\theta_j)' W_j G_j(\theta_j) \quad (\text{D.5})$$

$$\text{where } \theta_j = (\beta, \zeta_o, \{v_L, \sigma_\zeta, F^{start}, F_{d=OM}^{start}, F_m^{inc}, F_{sd}^{inc}, \mu_\psi, \sigma_\psi, \sigma_\epsilon, \rho, \theta\}_j) \quad (\text{D.6})$$

and  $G_j(\theta_j)$  denotes the vector of differences in the moments constructed using the data simulated from the model and those observed in practice. We construct the model moments analogously to those in the data, and, in particular, account for the fact that the data moments are calculated for a selected sample of business owners who are active in 2014. We

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<sup>56</sup>In a robustness exercise, we estimate this share to account for the selected sample of business owners over time. The results are insensitive to this.

set  $W_j$ , the weighting matrix, equal to the diagonal of the asymptotically optimal weighting matrix.<sup>57</sup> We estimate the parameters separately by the latent types,  $j$ . We first estimate these for type V, and then use the estimated  $\hat{\beta}$  and  $\hat{\zeta}_o$  from this type when we estimate for the remaining types.

The GMM objective function for dynamic models of the type featured here may have multiple local minima and no analytic derivatives. In practice, parameters estimated using the method of simulated moments are found by using multiple starting points to ensure a global minimum is reached. We use a method similar to that of Guvenen and Smith (2014), where minimization of the GMM objective function proceeds in two steps. In the first, we use an iterated grid search, and in the second use the best estimates from the first step as starting points for a derivative free optimizer (pattern search).

In the first step, we compute 2000 candidate parameter values, which are drawn from a low discrepancy quasi-random sequence with dimension equal to the number of parameters to be estimated. We evaluate the objective function at each of these parameter values. We use the 1% with the smallest value of the objective function to generate a new hypercube on the parameter space. We compute another 2000 candidate parameter values using these new bounds, and iterate on this procedure six times. In the second step, we take the top ten candidate parameter values from the final step of the first stage and use these as starting values for a derivative free optimizer. We use a pattern search optimization routine. In practice, we find that the iterated grid search in the first step yields parameters that are close to their final value. By using a number of starting points, it appears that the parameters obtain the global minimum. We parallelize the evaluations of the candidate parameter vector in the first stage, and the starting points in the second stage using the UCL Myriad High Performance Computing Facility.

We use the standard formula for the asymptotic variance of the MSM estimator, including adjustment for simulation error. We use numerical differentiation (using a five-point stencil) to calculate the Jacobian of the moment conditions with respect to the parameters.

## E Additional estimation results

### E.1 Depreciation rate

We estimate the depreciation of capital experienced by small businesses using data on capital allowances and changes in the value of assets from company accounts. Let  $K_{it}$  denote the value of fixed assets recorded in company accounts for business  $i$  in year  $t$ , and let  $k_{it}$  denote

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<sup>57</sup>The fully asymptotically optimal weighting matrix is known to behave poorly in small samples (Altonji and Segal (1996)). Although we have a large number of business owners, for some of the latent types, the samples sizes are much smaller.



the value of new investment spending, constructed from the data on capital allowances. The depreciation rate for each business  $i$  in year  $t$  is:

$$\delta_{it} = 1 - \frac{K_{it} - k_{it}}{K_{it-1}} \quad (\text{E.1})$$

We use the mean value of  $\delta_{it}$ , which is equal to 0.22 in estimation.

## E.2 Standard errors and moment informativeness

Table E.1 shows the standard errors for the estimated parameters.

Table E.1: *Parameters estimated in the second stage*

|   |                           | Type               |                    |                     |                    |                     |
|---|---------------------------|--------------------|--------------------|---------------------|--------------------|---------------------|
|   |                           | I                  | II                 | III                 | IV                 | V                   |
| <i>Utility function</i>                 |                           |                    |                    |                     |                    |                     |
| Discount factor (common across types)   | $\beta$                   | 0.974<br>(1.8e-04) |                    |                     |                    |                     |
| Optimization error threshold            | $\zeta_o$                 | 0.026<br>(2.6e-02) |                    |                     |                    |                     |
| Dispersion of logit shocks              | $\sigma_\zeta$            | 5.588<br>(9.7e-03) | 5.407<br>(1.5e-02) | 4.312<br>(5.3e-02)  | 5.270<br>(1.7e-02) | 4.514<br>(2.7e-02)  |
| Curvature of utility in leisure         | $\nu_l$                   | 1.907<br>(6.9e-03) | 1.872<br>(1.4e-02) | 2.194<br>(3.7e-02)  | 1.808<br>(1.7e-02) | 2.318<br>(2.1e-04)  |
| <i>Start-up and incorporation costs</i> |                           |                    |                    |                     |                    |                     |
| Start-up cost                           | $F^{start}$               | 2.29<br>(2.4e-02)  | 25.44<br>(2.4e-01) | 33.95<br>(1.2e+00)  | 7.86<br>(7.5e-02)  | 8.87<br>(1.2e-01)   |
| Additional start-up cost for OM         | $F^{start} \times d = OM$ | -8.71<br>(3.4e-02) | -8.07<br>(7.5e-02) | -9.81<br>(1.5e-01)  | -9.13<br>(4.8e-02) | -14.12<br>(9.1e-02) |
| Mean of incorporation costs             | $F_m^{inc}$               | 40.98<br>(5.9e-02) | 31.89<br>(6.1e-02) | 24.24<br>(2.1e-01)  | 32.31<br>(5.9e-02) | 23.24<br>(8.9e-02)  |
| Std. dev. of incorporation costs        | $F_{sd}^{inc}$            | 12.00<br>(4.6e-02) | 6.86<br>(7.8e-02)  | 8.08<br>(2.4e-01)   | 8.25<br>(7.6e-02)  | 9.31<br>(1.1e-01)   |
| <i>Profit function and productivity</i> |                           |                    |                    |                     |                    |                     |
| Mean of latent productivity             | $\mu_\psi$                | 0.691<br>(1.3e-03) | 1.114<br>(2.3e-03) | 0.671<br>(4.7e-03)  | 2.406<br>(1.4e-03) | 3.405<br>(2.5e-03)  |
| Std. dev. of latent productivity        | $\sigma_\psi$             | 0.977<br>(5.7e-04) | 0.614<br>(1.8e-03) | 0.976<br>(3.7e-03)  | 0.146<br>(2.0e-03) | 0.039<br>(3.8e-03)  |
| Std. dev. of productivity shocks        | $\sigma_\epsilon$         | 0.257<br>(1.3e-03) | 0.400<br>(1.9e-03) | 0.555<br>(3.7e-03)  | 0.242<br>(1.2e-03) | 0.214<br>(1.3e-03)  |
| Persistence of productivity             | $\rho$                    | 0.476<br>(9.9e-04) | 0.656<br>(1.8e-03) | 0.566<br>(3.4e-03)  | 0.655<br>(1.1e-03) | 0.840<br>(1.4e-03)  |
| Importance of capital in production     | $\theta \times 100$       | 0.000<br>(.)       | 4.639<br>(7.2e-02) | 10.745<br>(1.9e-01) | 0.027<br>(3.3e-02) | 0.078<br>(2.3e-02)  |

Notes: Details of the estimation process are described in Appendix D.

We calculate measures of sensitivity of the parameters to the included moments using the methods developed by Honoré et al. (2020).<sup>58</sup> We consider the change in the asymptotic variance from completely excluding the  $k$ th set of moments, relative to the baseline when all moments are included (this is measure  $\epsilon_4$  in Honoré et al. (2020)). We compute the change in the asymptotic variance of each parameter for six sets of parameters: (i) mean profit of

<sup>58</sup>These are similar to, and designed to complement, the measures proposed by Andrews et al. (2017)).

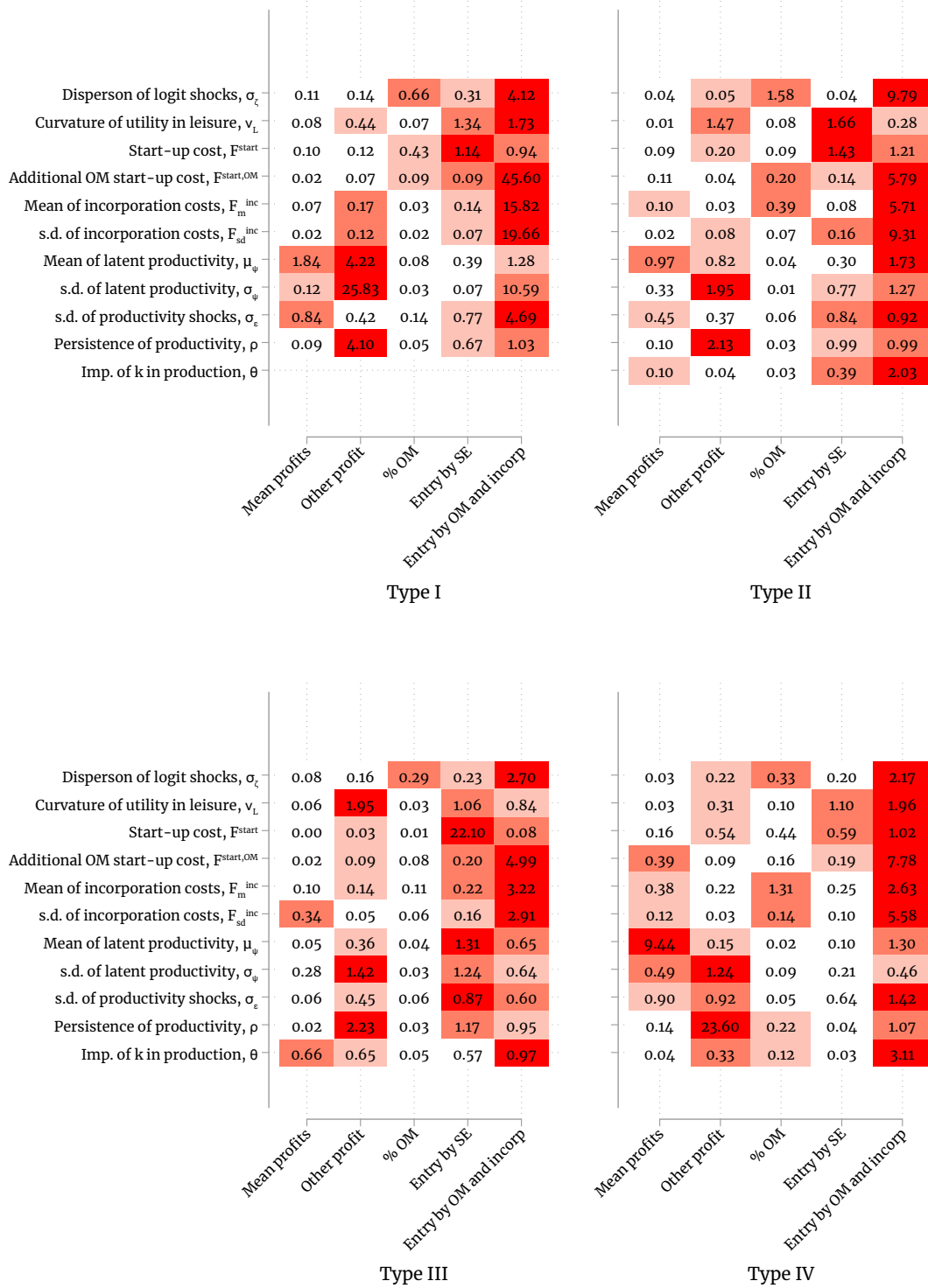
the self-employed and owner-managers; (ii) other profit measures (including the variance decomposition, investment as a share of profit, and the excess mass at kink points); (iii) the percentage of business owners who are owner-managers; (iv) entry by the self-employed; (v) entry by owner-managers and incorporation; and (vi) retained profits. Table E.1 shows these measures for type V (and Table E.2 for types I-IV). A higher value indicates the set of moments is more informative for that parameter – the dark red highlights the most informative set of moments for each parameter. Retained profits are the most informative moment for the discount factor, while entry and incorporation are the most important for the start-up and incorporation costs. As expected, the profit moments are the most informative moments for the parameters governing the productivity process.

Figure E.1: *Moment informativeness, type V*

|  |              |              |      |             |                        |                  |
|--|--------------|--------------|------|-------------|------------------------|------------------|
| Discount factor, $\beta$                           | 0.15         | 0.96         | 0.69 | 0.24        | 0.63                   | 1.21             |
| Optimization error thresh., $\sigma_o$             | 0.24         | 2.16         | 0.03 | 0.87        | 0.27                   | 0.79             |
| Dispersion of logit shocks, $\sigma_\zeta$         | 0.08         | 0.12         | 0.10 | 0.40        | 1.82                   | 0.15             |
| Curvature of utility in leisure, $v_L$             | 0.65         | 1.24         | 0.02 | 1.06        | 0.21                   | 3.31             |
| Start-up cost, $F^{\text{start}}$                  | 0.02         | 0.04         | 0.06 | 1.54        | 0.86                   | 0.03             |
| Additional OM start-up cost, $F^{\text{start,OM}}$ | 0.02         | 0.02         | 0.14 | 0.55        | 3.15                   | 0.01             |
| Mean of incorporation costs, $F_m^{\text{inc}}$    | 0.17         | 0.20         | 0.22 | 0.31        | 2.28                   | 0.23             |
| s.d. of incorporation costs, $F_{sd}^{\text{inc}}$ | 0.04         | 0.09         | 0.28 | 1.05        | 0.58                   | 0.19             |
| Mean of latent productivity, $\mu_\psi$            | 4.06         | 1.42         | 0.22 | 0.39        | 0.30                   | 0.13             |
| s.d. of latent productivity, $\sigma_\psi$         | 0.81         | 1.10         | 0.03 | 0.73        | 0.28                   | 1.20             |
| s.d. of productivity shocks, $\sigma_\varepsilon$  | 0.03         | 5.03         | 0.01 | 0.52        | 0.16                   | 1.66             |
| Persistence of productivity, $\rho$                | 0.48         | 2.14         | 0.04 | 0.20        | 0.52                   | 0.20             |
| Imp. of k in production, $\theta$                  | 0.05         | 0.92         | 0.03 | 0.09        | 0.28                   | 0.47             |
|  | Mean profits | Other profit | % OM | Entry by SE | Entry by OM and incorp | Retained profits |

Notes: The number in the  $(j, k)$  cell shows the change in the asymptotic variance of parameter  $j$  when the set of moments  $k$  are removed, relative to the baseline asymptotic variance when all moments are included. The dark (medium, light) red cells indicate the (second, third) most informative set of moments for each parameter.

Figure E.2: Moment informativeness, types I-IV

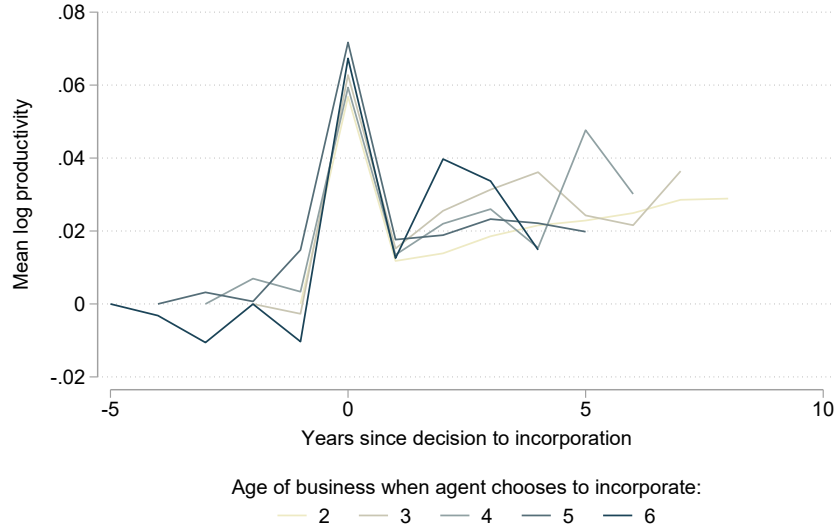


Notes: The number in the  $(j, k)$  cell shows the change in the asymptotic variance of parameter  $j$  when the set of moments  $k$  are removed, relative to the baseline asymptotic variance when all moments are included. The dark (medium, light) red cells indicate the (second, third) most informative set of moments for each parameter.

### E.3 Model properties

Figure E.3 shows the deviations in log productivity around the point business owners choose to incorporate.

Figure E.3: *Productivity around incorporation*

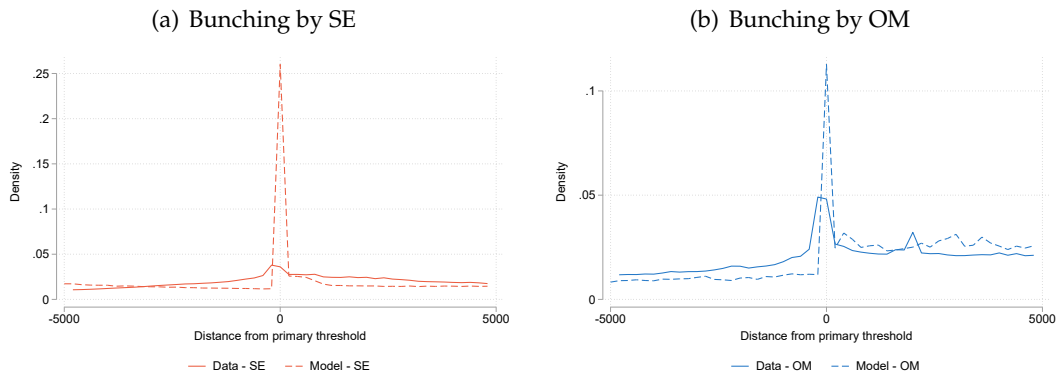


Notes: We plot mean log productivity around the age at which the business owner chooses to incorporate, separately by business age at the date of incorporation. We control for the number of years that the business is in operation.  
Source: Model simulations.

### E.4 Targeted moments

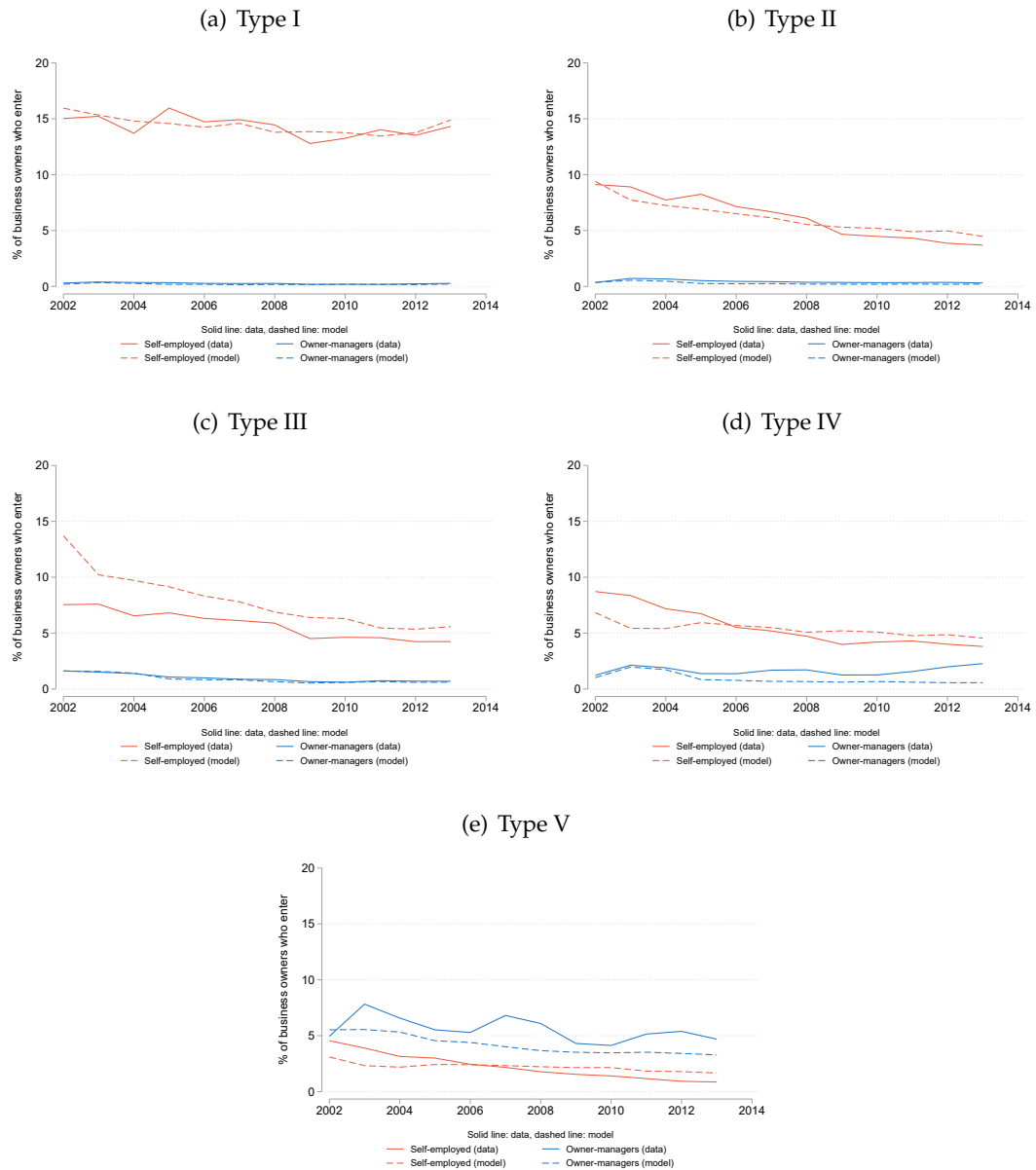
Figure E.4 shows bunching at the primary threshold for the self-employed and owner-managers in the data and model. Figures E.5 and E.6 show entry and incorporation rates in the data and the model by latent type.

Figure E.4: *Intensive margin responses*



Notes: The left hand panel shows bunching around the primary threshold in the data and simulated from the model for the self-employed, and the right hand panel shows bunching around the primary threshold for owner-managers.  
Source: Authors' calculations using HMRC administrative datasets and model simulations.

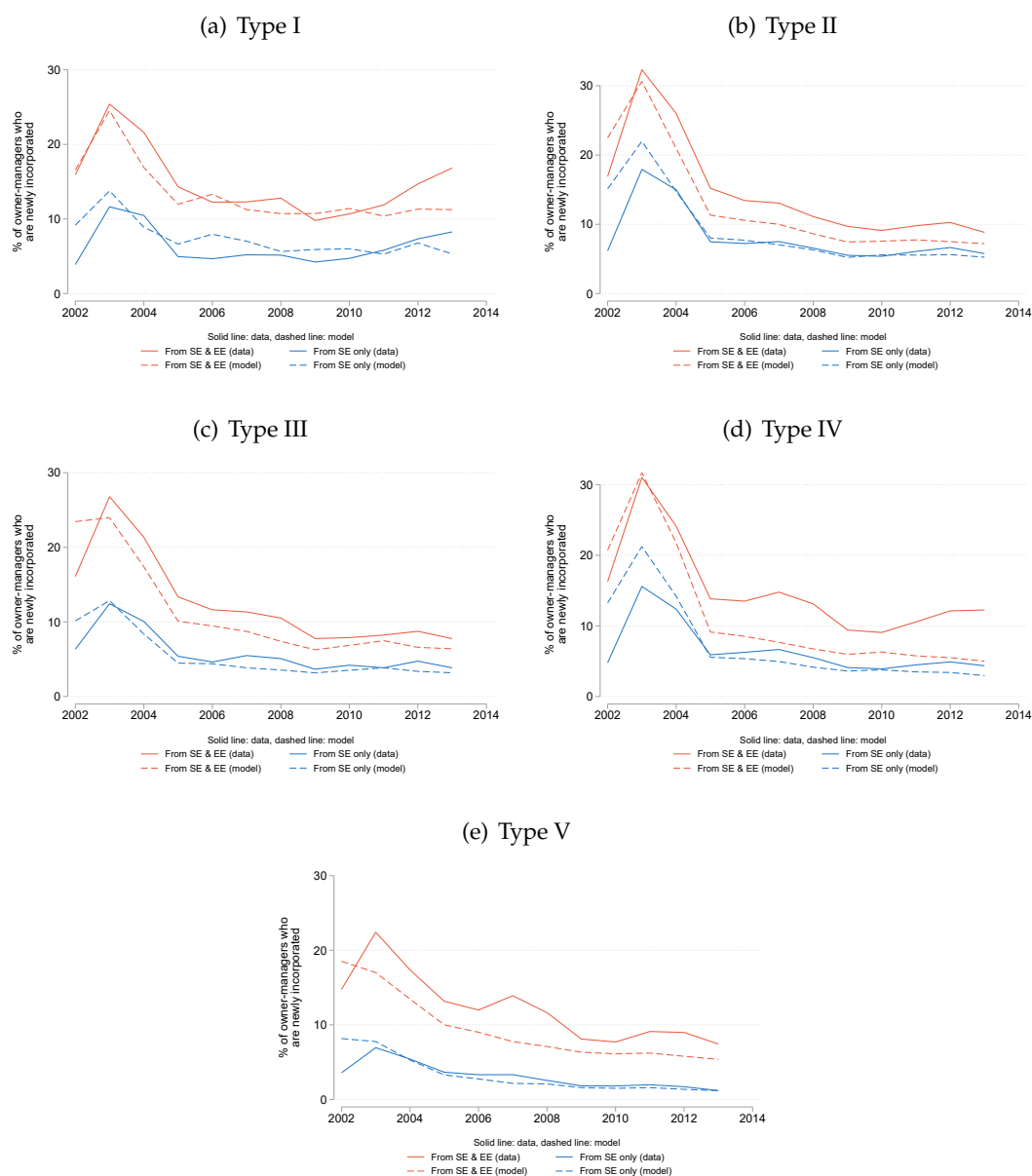
Figure E.5: *Targeted moments: entry*



Notes: Each panel shows the entry rates for the self-employed and owner-managers in the data and predicted by the model for each type. Entry rates are defined as the number of new self-employed or owner-managers as a fraction of the total number of business owners.

Source: Authors' calculations using HMRC administrative datasets.

Figure E.6: Targeted moments: incorporation



Notes: Each panel shows the incorporation rates from self-employed or from self-employed and employment in the data and predicted by the model for each type. Incorporation rates are defined as the number of new owner-managers (from either SE or EE) as a fraction of the total number of owner-managers.

Source: Authors' calculations using HMRC administrative datasets and model simulations.